

**Quality or Quantity?**  
**Corporate Environmental Disclosure and Third-party ESG Scores**

Christina R. Schulte

**ABSTRACT**

Climate change is one of the most pressing issues of our society. As some of the largest contributors, companies hold a large responsibility in engaging in more sustainable practices. Sustainability reporting is valuable for companies to track environmental activities through non-financial metrics. This reporting is oftentimes used for Environmental, Social, and Governance (ESG) scores given by third-party agencies that rate a company's socially conscious efforts. However, it can be difficult to navigate these scores since each agency has their own rating methodology. It is unclear how much these scores vary among each other and how the level of corporate disclosure affects the scores companies received. I analyzed sustainability reports of the top 15 US companies by revenue to determine their extent of environmental disclosure and the relationship between number of reported metrics and their third-party ESG score. In my analysis, I found that ESG scores oftentimes differ greatly between rating agencies for companies with up to an 82 point difference out of 100 possible points and thus do not give the public a comprehensive picture of a company's sustainability efforts and progress. Companies also report on a range of environmental metrics, however, far below the amount they could with an average of 18 reported quantitative environmental GRI metrics out of 113 possible ones. Ultimately, there is no clear relationship between ESG score and environmental disclosure with a regression analysis p-value greater than 0.05 for each agency, implying that a score relies more on quality than quantity of metrics.

**KEYWORDS**

Corporate Social Responsibility, Environmental Social Governance score, Global Reporting Index, sustainability reporting, sustainable business

## INTRODUCTION

Climate change and environmental degradation is one of the most pressing issues of our society in the 21st century. The largest contributors to negative environmental impacts are corporations with two thirds of anthropogenic emissions attributing to just 90 companies (AAAS 2016). Therefore, they hold a large responsibility in engaging in more sustainable practices, which they often do through a management concept called Corporate Social Responsibility (CSR) (Halkos and Nomikos 2021). CSR departments oversee a range of company engagements such as working conditions for employees or internal company environmental projects, like carbon offset programs (Halkos and Nomikos 2021). Not only are companies benefiting the environment by improving the eco-friendly practices, but they also increase their financial performance through attaining greater investment sums and attaining higher returns (Naeem et al. 2022). Although the actual environmental impacts and improvements are the most important steps for companies to take, their transparency within helps solidify the stakeholder perception of corporate legitimacy (Nielsen and Thomsen 2018) and steers the public away from companies that engage in damaging practices as external pressure like this can have a significant effect on company practices (Halkos and Nomikos 2021). It is therefore crucial that companies communicate their environmental impacts most accurately to the public.

Sustainability reporting is a valuable tool for companies to track environmental activities and share them with the public and has become a common practice over the recent years (Perello-Marin et al. 2022). The reporting oftentimes takes the form of non-financial metrics listed in the company's annual financial report and is useful to businesses to keep track of their own environmental activities and communicating these to stakeholders. Environmental activities need to be measured to reach reduction targets and to hold companies accountable for their actions. In fact, increased environmental disclosure among corporations is positively correlated with environmental performance (Van Hoang et al. 2021). There are currently a number of third-party reporting standards that provide pre-determined sustainability metrics to track (Perello-Marin et al. 2022). However, only few companies report extensive sustainability metrics thus far and with many different standards options, it can be difficult to compare companies across sectors (Halkos and Nomikos 2021). Thus, there is still a lack of sustainability reporting adoption, transparency, and comparability of standards across companies.

An effort to navigate a company's sustainability disclosure is an "Environmental, Social and Governance (ESG) score", which is a rating given by a third party agency that assesses a company's socially conscious efforts towards being a more responsible business based on reported sustainability metrics by company (Atkins 2020). A range of agencies create ESG scores based on individual rating methodologies that stakeholders or the public will use to gain a general overview of a company's sustainability efforts (Giese et al. 2019). Oftentimes, investors will prefer funding a more ESG-focused business due to their expected higher future payoffs (Cortez et al. 2022).

However, ESG scores don't always convey the full picture of a company's sustainability impacts. One of the biggest issues with the range of scores given is that they are all based on different rating methodologies (Christensen et al. 2021). Although there are some agencies that are the most popular among stakeholders to use as reference points (Berg et al. 2019), there is no singular type of score that is known to be the most telling since each agency rates subjectively, making it difficult to determine which to rely on for the most accurate information. Another factor that affects the credibility of ESG scores is that they are a combination of three correlated, yet separate categories: Environmental, Social and Governance. The result of this combination is a possible skew of the communicated information because, for example, a company that scores well within their governance metrics but poorly within their environmental metrics might receive a score that cancels out these differences and conveys an incomplete image to stakeholders (Christensen et al. 2021). It is therefore unclear what information an ESG score truly conveys and what factors play into its assessment.

In this study, I answered the question: How does an ESG score correlate with the disclosure of a singular sub-category of ESG? My analysis consists of filtering through sustainability reports containing non-financial key performance indicators of the top US companies by revenue to determine the extent of environmental metrics they report on and compare their level of disclosure to their ESG scores given by third-party agencies to test for a correlation between the two. Throughout my research, I addressed: (1) What are the ESG scores of the top US companies by revenue and how do they compare to each other? (2) How extensive is the environmental disclosure of these companies? (3) How do the company ESG scores compare to their level of environmental disclosure? I expected to find that larger companies report on a wider range of environmental categories and ESG scores between different rating

agencies fluctuate greatly. My hypothesis was that there is no clear relationship between ESG scores and environmental disclosure since the other non-financial metrics will skew this correlation and rating agencies put a greater emphasis on quality of metrics.

## **BACKGROUND**

### **Relationship between business and sustainability**

The large-scale impact companies have on the environment derives from sourcing, to production, to transportation, to consumption, across a variety of industries (Clift and Wright 2000). Improvement requires embedding sustainable practices along the whole supply chain. However, a limitation in connecting business with sustainability is that a capitalistic business will inherently be environmentally unsustainable within current societal structures (Hart 2007). Capitalism allows for the exploitation of resources to reach the ultimate goal of maximizing profit (Hart 2007). Economic theory includes the concept of an externality, which is defined as the indirect cost an uninvolved third party is experiencing as a result of another party's activity (Wagner 2002). In the case of long-term environmental degradation, like pollution, the external effects experienced are delayed and can not always be traced back to their original source. And if companies cannot be held responsible for their impacts, they will not internalize the externality they created. Thus, large corporations can take environmental degradation as a tradeoff to reach their business goals, whether intentional or not.

The large-scale change needed to reconstruct the relationship between business and environment is to achieve the same maximum profit even through the use of eco-friendly practices. One realization leaders have made over the recent years is that a financially sustainable business can simultaneously be an environmentally sustainable business; eventually we will have depleted our resources and stricter policies will hold companies accountable for their practices, incurring financial liabilities (Ciulli et al. 2022). Furthermore, consumer demand has shifted to a more eco-friendly lifestyle, which translates to their choices of companies they choose to support (Li et al. 2021). Investors are noticing this value of impact-focused business as well and thus, an increased amount of investments are allotted towards sustainable businesses (Wen et al.2022).

## **Global efforts towards corporate sustainability improvement**

Some countries are currently making efforts towards holding accountability and improving environmental practices. One of the most recent EU policies passed towards company environmental regulation is the EU Taxonomy, which is a classification system for companies to determine which of their activities can be seen as environmentally sustainable (European Commission 2022). This regulation provides a baseline for environmental activity tracking as well as gives investors a more cohesive company sustainability overview. Internal company structure and practices have also made shifts towards conscious decision-making within their CSR departments (Halkos and Nomikos 2021). CSR will encompass actions, such as internal company sustainability projects or supply chain improvements (Halkos and Nomikos 2021).

Empirical evidence proves that sustainability and a profitable business model can go hand-in-hand. One example is Patagonia: They attempt to limit the amount of clothing waste produced yearly at the current level of over 92 million tonnes of waste (Niinimäki et al. 2020). Their supply chain entails sustainable sourcing as well as the usage of recycled materials and clothing repair clinics. Furthermore, the company is working towards carbon neutrality by 2025 and runs their establishments entirely on renewable energy (Patagonia 2022, Guinot 2020). There is an increasing number of companies embedding sustainability in their business models, however, these are in the minority. It is now crucial that the companies that hold the largest market shares and can create an amplified effect on societal change drastically improve their sustainability practices.

## **RESEARCH FRAMEWORK**

### **ESG Development**

Environmental, Social and Governance (ESG) acts as a categorization of an organization's socially conscious activities and plays a role in their success prediction. These three categories are frequently used as a combined metric to measure a company's progress

towards being a more responsible business. The UN was the first to devise this categorization in 2006 (Atkins 2020) in their Principles for Responsible Investment (PRI). Ever since, ESG criteria have been required as a component of a company's financial evaluation (Atkins 2020, Giese 2019). Investors will use these metrics as an aid to screen investments and determine the level of funding to allot to a business, which influences the amount of success and impact a company will have (Giese 2019). A positive correlation exists between environmental and financial performance, which is why ESG investments are so lucrative to investors (Cortez 2022). For transparent communication to investors, companies convey their sustainability progress through accurate ESG reporting and ESG scores, which both have a close relationship (Christensen et al. 2022).

### **Corporate sustainability reporting in practice**

Corporate sustainability reporting helps companies track their environmental activities and convey them to the public. Companies measure their ESG activities by select key performance indicators, just like they would measure any financial metric, but simply with different units. They oftentimes report the measurements in the form of "non-financial metrics" within their annual financial reports or list them in a separate sustainability report (Cardoni et al. 2019). It is important and necessary for businesses to measure environmental activities so they can effectively reach reduction targets and for the public to be able to hold them accountable for their impacts (Cardoni et al. 2019).

To an extent, US policy requires the tracking of non-financial metrics, mainly for CO<sub>2</sub> emissions, with the US Greenhouse Gas Reporting Program as part of the Clean Air Act (Davies et al. 2020, EPA 2022). But due to the current lack in reporting regulation and standards in the US, much disclosure relies on a firm's own decision (Davies et al. 2020, Braam et al. 2016). As an aid for companies to voluntarily report on reasonable and accurate environmental activities, there are many third-party reporting standards with sustainability metrics to track (Perello-Marín et al. 2022). The most widely-used agency is the Global Reporting Initiative (GRI) that provides sector-specific metrics that a company can individually choose to follow for ease of reporting and increased transparency to stakeholders (Perello-Marín et al. 2022). However, only a small

percentage report extensive sustainability metrics and with many different standards to choose from, it can be difficult to compare companies cross-sector (Berg et al. 2020).

### **ESG scoring methodology and rating agencies**

ESG scores capture the third-party assessment of a company's sustainable activities, but don't always convey clear information. There are various methods that different rating agencies use to calculate the ESG score, leading to many discrepancies between ESG ratings and leading to a lack of comparability (Berg et al. 2019). Each agency has their own method of scoring companies based on their ESG efforts, for example, MSCI rates companies based on their exposure to ESG risks and company management of these risks (MSCI 2022) of 35 key ESG issues. Meanwhile another top rating agency, Refinitiv, rates companies based on their environmental performance within 10 categories (Refinitiv 2022). These differences in scoring lead to difficulties for investors to compare companies based on their ESG scores (Christensen et al. 2022).

The scores themselves are also flawed in conveying an accurate picture of the company's impact in each of the ESG categories, as they combine three broad categories – Environmental, Social, Governance – into one score. If, for example, a company shows a lot of initiative in their Governance strategies such as cyber security, company policies, and information disclosure but lacking efforts in their water and waste management, these differences are not highlighted in the final score. The limited information an ESG score presents might convey a false picture of the company to the public and investors (Christensen et al. 2022). A skewed perception could prevent the company from needing to take responsibility for their impacts and could perhaps help them gain investments based on inaccurate information.

### **Past findings within ESG disclosure and scoring**

Past findings on ESG scores and environmental disclosure show existing correlations between the two. More specifically, an increase in ESG disclosure leads to an increase in discrepancies between ESG scores from various agencies (Christensen et al. 2022). This finding proves that the more information a company provides on their ESG activities, the more data

points they provide for agencies to dispute on. Christensen brings to light that the detail of disclosure is one component, but the actual ESG management progress of a company is another. Furthermore, Berg et al. (2019) demonstrate that differences in agency data measurement itself is the largest driver of ESG score divergence for a given company as opposed to the scope or weighting of ESG factors.

As a basis for the appropriate type disclosure evaluation, Perello-Marin et al. (2022) provide a method of numbering the amount of times specific predefined ESG categories are reported within company sustainability reports. This method gives the most direct overview of the topics covered within ESG reports. Thus far, the studies analyzing the relationship between corporate sustainability disclosure and ESG scoring have only examined ESG disclosure as a whole. An expansion of previous research is to analyze the correlation between solely environmental reporting and ESG scores to test if an ESG sub-category can act as an indicator for scoring.

## METHODS

In this study, I analyzed company sustainability reports to extract quantitative environmental metrics and compared these to third-party given ESG scores to test the relationship between disclosure and scores. My sample consists of the top 25 Fortune 500 companies. I collected data from each of the companies' publicly available sustainability reports. The ESG scores I used for this research were those of the three most commonly used rating agencies for investment analysis: MSCI, Refinitiv, and Sustainalytics.

### **ESG score distribution of rating agencies**

To begin, I extracted the ESG scores for each sample company from the websites of MSCI, Refinitiv, and Sustainalytics. The rating agencies do not provide publicly available databases with lists of the companies alongside their given ESG score. Therefore, I extracted each score for every one of my sample companies from the rating agencies' websites through their homepage search function and captured these in a spreadsheet.



As previously described, each rating agency has a different method of evaluating companies. Refinitiv scores companies on a scale from 1 to 100. Sustainalytics scores companies on a scale from 1 to 40 for the ESG risk they pose. MSCI scores companies alphabetically from their worst score CCC to their best score AAA. Though Refinitiv and Sustainalytics use different scales for their ratings, they are still comparable because their scores are both in numerical terms. On the other hand, MSCI does not meet the comparability criteria, therefore, I converted the alphabetical MSCI scores to equivalent numerical scores. For the conversion, I used the averages of the conversion factor ranges out of 10 possible points listed on the MSCI “Methodology” page.

I ensured the best comparability among the scoring methods by normalizing the three scoring types to a 0-100 scale, which is the scale Refinitiv uses. I then normalized the converted MSCI scores by multiplying each value on the 1-10 point scale by 10 to receive total scores out of 100. For the Sustainalytics scores, I normalized the scores’ 40-1 scale (with 40 being the worst score and 1 being the best) with the following formula to adjust them to a 100 point scale:  $100 - (2.5 * \text{score})$  To then compare the scores between the sample companies across one rating agency as well as compare the scores of one company between various agencies, I collected all scores in a joint scatterplot.

### **Company environmental disclosure**

Each company in my sample has a published sustainability report that contains metrics by which they report their environmental activity alongside other environmentally related company updates. The reports range from 15 to 60 pages of content. To find each quantitative environmental metric I manually filtered through the sustainability reports of each company. I used the Global Reporting Index (GRI) as a guideline for this process for a more focused search as it is not common practice for companies to report on all of their environmental metrics in a concise manner.

GRI consists of disclosure standards for Environmental, Social, and Economic topics a company engages in. I used the Environmental standards for my data collection. The Environmental section consists of 7 overarching topics, each captured in a separate document that contains a list of disclosures for companies to report on. The disclosures define quantitative

and qualitative metrics to use as a concrete measurement. To begin the disclosure segment of the analysis, I extracted all GRI disclosures containing quantitative, measurable metrics listed under the documents of the “Environmental” category and I captured these in a spreadsheet.

Then, I filtered through the text and tables of each company’s sustainability report and set a check mark next to each GRI metric mentioned. If there were any metrics mentioned that are not listed in GRI, I took note of these in the Excel sheet as well. At the end of analyzing each report, I counted the number of check marks set as well as the number of additional metrics the company mentioned.

### **Company environmental disclosure and ESG score relationship**

For the analysis of the correlation between the ESG scores and my personal disclosure scores for the companies, I used an Ordinary Least Squares regression. I ran a total of three regressions - one for each scoring agency. My x variable was the company disclosure score and the y variable was the rating agency ESG score.

## **RESULTS**

### **ESG score distribution of rating agencies**

The companies reached a range of scores. For MSCI, they achieved converted average numeric scores between 5 and 9.285; between 67 and 93 for Refinitiv; and between They reached between 38.4 and 12.1 for Sustainalytics (Table 1). The normalized values for MSCI are between 50 and 92.85 and for Sustainalytics between 4 and 69.75 (Table 2).

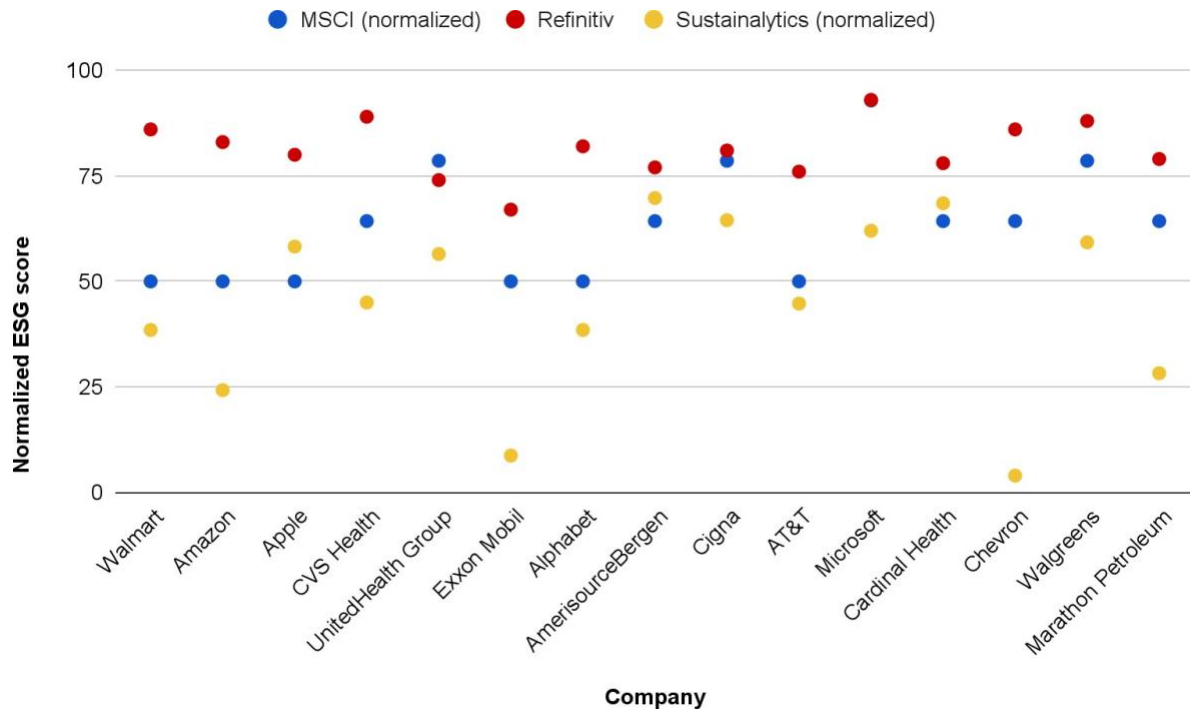
**Table 1. Sample companies and respective absolute ESG scores.** Includes scores from MSCI, Refinitiv, and Sustainalytics. MSCI's scores required numerical conversion.

| <b>Company</b>            | <b>MSCI score</b> | <b>MSCI converted score</b> | <b>Refinitiv score</b> | <b>Sustainalytics score</b> |
|---------------------------|-------------------|-----------------------------|------------------------|-----------------------------|
| <b>Walmart</b>            | BBB               | 5                           | 86                     | 24.6                        |
| <b>Amazon</b>             | BBB               | 5                           | 83                     | 30.3                        |
| <b>Apple</b>              | BBB               | 5                           | 80                     | 16.7                        |
| <b>CVS Health</b>         | A                 | 6.4285                      | 89                     | 22                          |
| <b>UnitedHealth Group</b> | AA                | 7.857                       | 74                     | 17.4                        |
| <b>Exxon Mobil</b>        | BBB               | 5                           | 67                     | 36.5                        |
| <b>Alphabet</b>           | BBB               | 5                           | 82                     | 24.6                        |
| <b>AmerisourceBergen</b>  | A                 | 6.4285                      | 77                     | 12.1                        |
| <b>Cigna</b>              | AA                | 7.857                       | 81                     | 14.2                        |
| <b>AT&amp;T</b>           | BBB               | 5                           | 76                     | 22.1                        |
| <b>Microsoft</b>          | AAA               | 9.285                       | 93                     | 15.2                        |
| <b>Cardinal Health</b>    | A                 | 6.4285                      | 78                     | 12.6                        |
| <b>Chevron</b>            | A                 | 6.4285                      | 86                     | 38.4                        |
| <b>Walgreens</b>          | AA                | 7.857                       | 88                     | 16.3                        |
| <b>Marathon Petroleum</b> | A                 | 6.4285                      | 79                     | 28.7                        |

**Table 2. Sample companies and respective normalized ESG scores.** Includes scores from MSCI, Refinitiv, and Sustainalytics.

| <b>Company</b>            | <b>MSCI score<br/>(normalized)</b> | <b>Refinitiv score<br/>(unchanged)</b> | <b>Sustainalytics score<br/>(normalized)</b> |
|---------------------------|------------------------------------|--|--|
| <b>Walmart</b>            | 50                                 | 86                                     | 38.5   |
| <b>Amazon</b>             | 50                                 | 83                                     | 24.25  |
| <b>Apple</b>              | 50                                 | 80                                     | 58.25  |
| <b>CVS Health</b>         | 64.285                             | 89                                     | 45   |
| <b>UnitedHealth Group</b> | 78.57                              | 74                                     | 56.5   |
| <b>Exxon Mobil</b>        | 50                                 | 67                                     | 8.75   |
| <b>Alphabet</b>           | 50                                 | 82                                     | 38.5   |
| <b>AmerisourceBergen</b>  | 64.285                             | 77                                     | 69.75  |
| <b>Cigna</b>              | 78.57                              | 81                                     | 64.5   |
| <b>AT&amp;T</b>           | 50                                 | 76                                     | 44.75  |
| <b>Microsoft</b>          | 92.85                              | 93                                     | 62   |
| <b>Cardinal Health</b>    | 64.285                             | 78                                     | 68.5   |
| <b>Chevron</b>            | 64.285                             | 86                                     | 4  |
| <b>Walgreens</b>          | 78.57                              | 88                                     | 59.25  |
| <b>Marathon Petroleum</b> | 64.285                             | 79                                     | 28.25  |

Each company received varying levels of ESG scores from the rating agencies (Figure 1). There are some alignments for companies like Cardinal Health and AmerisourceBergen, where the companies received scores within a close 13 point (from 64.285 to 77) and 14 point (from 64.285 to 78) range, respectively, from all three rating agencies. There are also instances where companies receive almost identical scores from agencies. For example, Microsoft received a score of approximately 93 from both MSCI and Refinitiv. Cigna also received a 79 from MSCI and 81 from Refinitiv. However, 12 of the 15 analyzed corporations have at least one significant outlier score, with an outlier defined as at least a 17 point deviation from the nearest other score. There are obvious differences in how each agency rates an individual company and how these differences affect the final company ESG score.



**Figure 1. Normalized ESG scores per company.** Includes scores from MSCI, Refinitiv, and Sustainalytics. Plotted against each of the 15 sample companies.

Within the companies themselves, there are some that consistently score on the higher end, by each agency definition (Table 3) such as Cigna, Microsoft, and Walgreens with score ranges 64.5 to 81, 62 to 93, 59.25 to 88 respectively. However, such close proximity only applies to those three companies, with the majority of the other companies scoring a much greater range of values between rating agencies. Chevron scores the lowest overall rating of 4 from Sustainalytics on a normalized scale, which is a very low score compared to the two other contenders that gave the company normalized ratings of 64.285 and 86. Among the firms, ExxonMobil consistently scored on the low end of the score ranges for all rating agencies. However, this was the only firm for which this finding was the case – all other companies, apart from the three highest scoring ones – had no consistencies among their scoring patterns.

According to the severity rankings each company provides (Table 3), Sustainalytics appears to be the most sensitive to corporate environmental actions. Their company categorization is more strict compared to the others, as it lists Amazon, ExxonMobil, and Chevron in their highest risk tier that are not scored as strictly among the other rating agencies.

**Table 3. Scoring severity assessment as defined by each rating agency.** MSCI, Refinitiv, and Sustainalytics each categorize companies by ESG performance on their individual rating scale. There are three tiers for each agency’s scale with “Low” for poorest performance, “Medium” for medium performance, and “High” for best performance.

| <b>MSCI range</b>           | <b>Low (CCC-B)</b> | <b>Medium (BB-A)</b>  | <b>High (AA-AAA)</b> |
|-----------------------------|--------------------|-----------------------|----------------------|
|                             |                    | Walmart               | UnitedHealth         |
|                             |                    | Amazon                | Cigna                |
|                             |                    | Apple                 | Microsoft            |
|                             |                    | CVS                   | Walgreens            |
|                             |                    | Alphabet              |                      |
|                             |                    | AmerisourceBergen     |                      |
|                             |                    | Cardinal Health       |                      |
|                             |                    | Chevron               |                      |
|                             |                    | Marathon Petroleum    |                      |
| <b>Refinitiv range</b>      | <b>Low (0-50)</b>  | <b>Medium (51-75)</b> | <b>High (76-100)</b> |
|                             |                    | UnitedHealth          | Walmart              |
|                             |                    | Exxon                 | Amazon               |
|                             |                    |                       | Apple                |
|                             |                    |                       | CVS                  |
|                             |                    |                       | Alphabet             |
|                             |                    |                       | AmerisourceBergen    |
|                             |                    |                       | Cigna                |
|                             |                    |                       | AT&T                 |
|                             |                    |                       | Microsoft            |
|                             |                    |                       | Cardinal             |
|                             |                    |                       | Chevron              |
|                             |                    |                       | Walgreens            |
|                             |                    |                       | Marathon Petroleum   |
| <b>Sustainalytics range</b> | <b>Low (30-40)</b> | <b>Medium (20-30)</b> | <b>High (0-20)</b>   |
|                             | Amazon             | Walmart               | Apple                |
|                             | Exxon              | CVS                   | UniteHealth          |
|                             | Chevron            | Alphabet              | AmerisourceBergen    |
|                             |                    | AT&T                  | Cigna                |
|                             |                    | Marathon Petroleum    | Microsoft            |
|                             |                    |                       | Cardinal Health      |
|                             |                    |                       | Walgreens            |

Refinitiv provides the most lenient scoring, as almost all of the sample companies are listed under the highest achieving category, with only UnitedHealth and Exxon in their medium-tier, posing a more positive categorization than both MSCI and Sustainalytics. There are no weights for types of industry since each company in the sample, that all represent a range of industries, was rated on the same scale for each rating agency.

### **Company environmental disclosure**

GRI sorts their disclosures into seven sections: Materials, Energy, Water and Effluents, Biodiversity, Emissions, Waste, and Supplier Environmental Assessment. I determined 113 quantitative environmental GRI metrics in total out of 198 total environmental metrics (that include qualitative), among these, seven overarching seven topics. The GRI lists the majority of metrics under topics under Emissions and the least under Biodiversity.

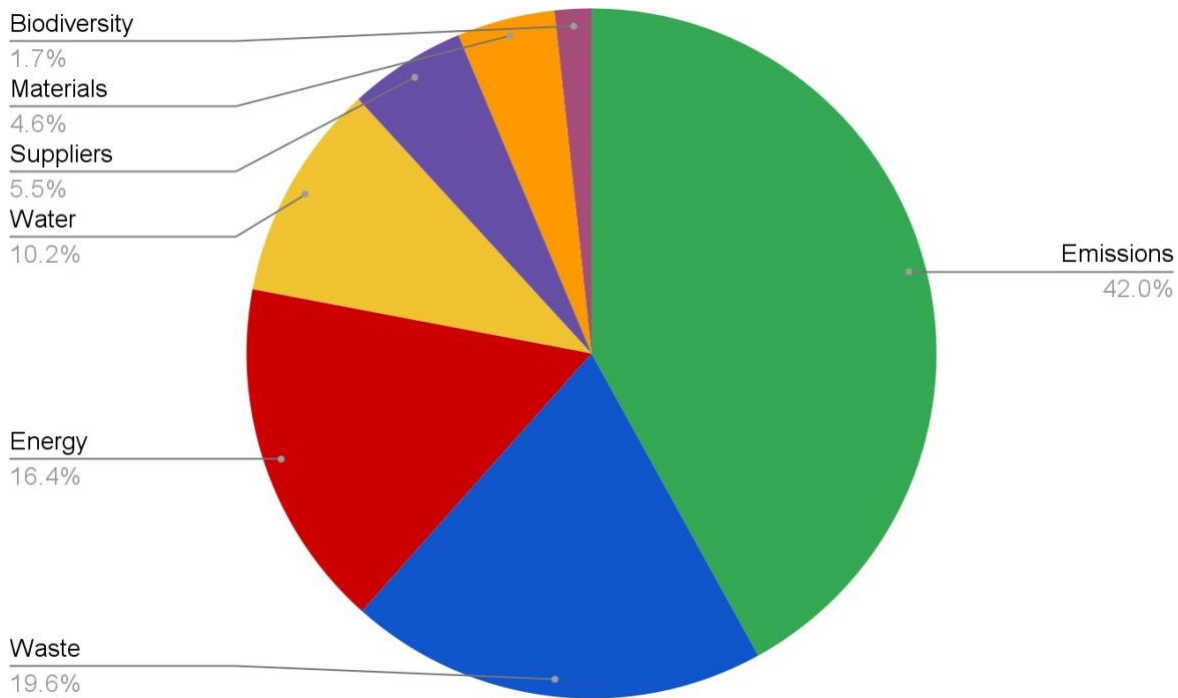
Across the sample companies, I found an average of 55 reported environmental metrics per company (Table 4). The two companies that reported the highest number of metrics were Microsoft with 90 metrics and Chevron with 89 metrics. The two lowest reporting companies were UnitedHealth with 20 metrics and Cigna with 21 metrics. Companies reported on an average of 55 quantitative environmental GRI metrics. They reported on an average of 18 quantitative environmental GRI metrics and an average of 37 company-specific quantitative environmental metrics in addition to the GRI ones. There were no extreme outliers among the sample companies, making the average an accurate representation of the general company reporting behavior.

**Table 4. Number of metrics per company.** Categorized by total amount of metrics, among of metrics listed under GRI, and amount of metrics the respective company created themselves.

| <b>Company</b>            | <b>Total metrics</b> | <b>GRI metrics</b> | <b>Individual metrics</b> |
|---------------------------|----------------------|--------------------|---------------------------|
| <b>Walmart</b>            | 85                   | 12                 | 73                        |
| <b>Amazon</b>             | 37                   | 9                  | 28                        |
| <b>Apple</b>              | 47                   | 12                 | 35                        |
| <b>CVS Health</b>         | 83                   | 12                 | 71                        |
| <b>UnitedHealth</b>       | 20                   | 11                 | 9                         |
| <b>ExxonMobil</b>         | 58                   | 17                 | 41                        |
| <b>Alphabet</b>           | 51                   | 16                 | 35                        |
| <b>AmerisourceBergen</b>  | 35                   | 15                 | 20                        |
| <b>Cigna</b>              | 21                   | 9                  | 12                        |
| <b>AT&amp;T</b>           | 69                   | 29                 | 40                        |
| <b>Microsoft</b>          | 90                   | 29                 | 61                        |
| <b>Cardinal Health</b>    | 19                   | 16                 | 3                         |
| <b>Chevron</b>            | 89                   | 17                 | 72                        |
| <b>Walgreens</b>          | 35                   | 4                  | 31                        |
| <b>Marathon Petroleum</b> | 81                   | 57                 | 24                        |
| Average                   | 55                   | 18                 | 37                        |

The environmental topic most covered among company reported metrics is Emissions. On average, 42% of a company's quantitative metrics fall under this category (Figure 2). Every company's report has some form of Scope 1, 2, or 3 metrics included in their sustainability report. Waste metrics are the second-most reported in 19.6% of the analyzed sustainability reports. The least reported environmental category was Biodiversity with a 1.7% makeup of the total metrics reported.



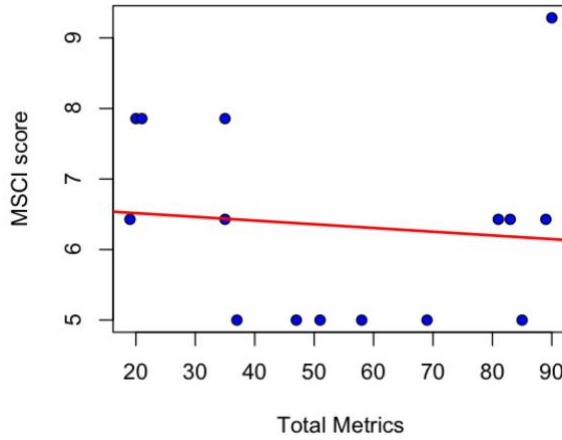


**Figure 2. Company disclosure distribution per GRI environmental categories.** These percentages illustrate the proportions of total reported quantitative environmental metrics (including both GRI and company-specific metrics) that cover each of the 7 GRI-defined environmental disclosure topics.

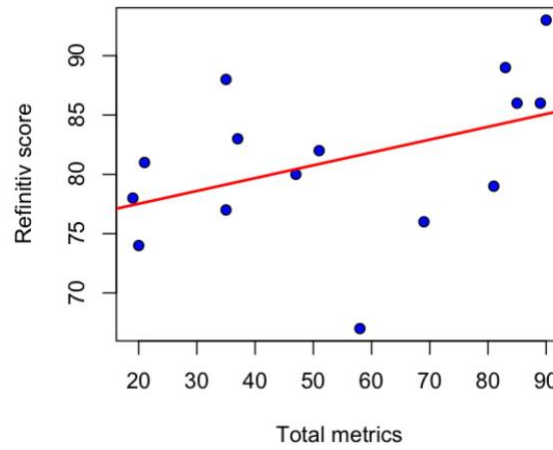
### Company environmental disclosure and ESG score relationship

The first regression for MSCI does not show any type of relationship between company environmental disclosure and ESG scores with a correlation estimate of  $-0.005284$  (Figure 3). The second regression for Refinitiv shows a slightly more pronounced, yet weak relationship between company disclosure and ESG scores with an estimate of  $0.10812$ . Third, Sustainalytics demonstrates a weak relationship as well with an estimate of  $0.16045$ . With p-values above  $0.05$  for all correlations, these results are statistically nonsignificant and therefore the null hypothesis that there is no correlation can not be rejected. Among the rating agencies, there is no clear trend of an overall positive or negative correlation between corporate environmental disclosure and ESG scores.

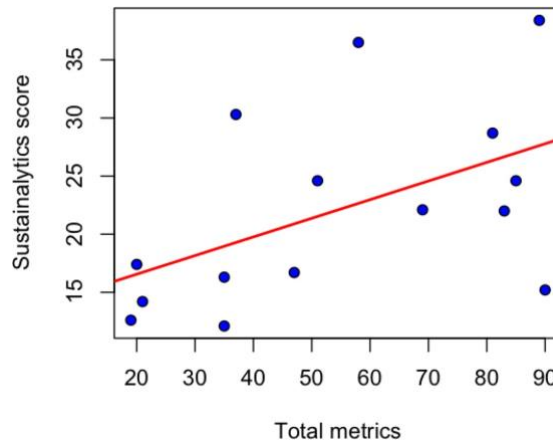
a)



b)



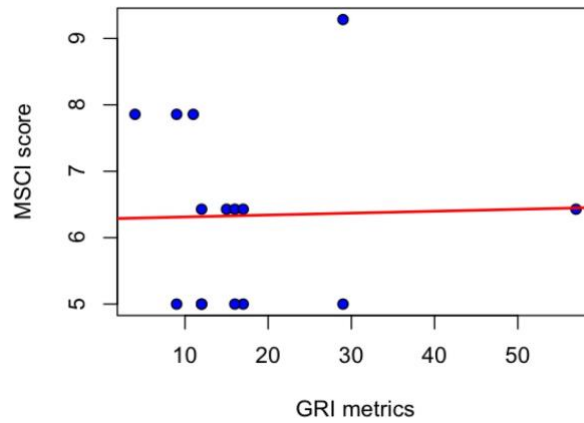
c)



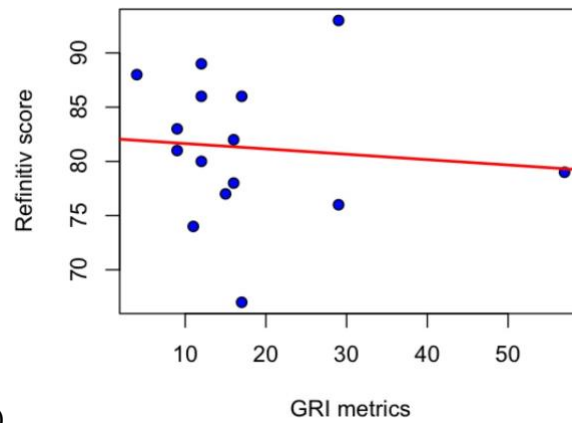
**Figure 3. Relationship between total metrics and ESG score.** Linear regression to analyze the effect of the number of the total quantitative environmental metrics the sample companies mentioned in the sustainability reports on the respective ESG score they received for by a) MSCI, b) Refinitiv, and c) Sustainalytics.

I found similar inconclusive results when testing for the relationship between company GRI quantitative environmental disclosure and ESG scores (Figure 4). The correlation estimate for the MSCI score was 0.002902, -0.1413 for Refinitiv, and 0.1413 for Sustainalytics – all demonstrating weak correlations. For each of the three regressions, the p-value was greater than 0.05, meaning the results are nonsignificant.

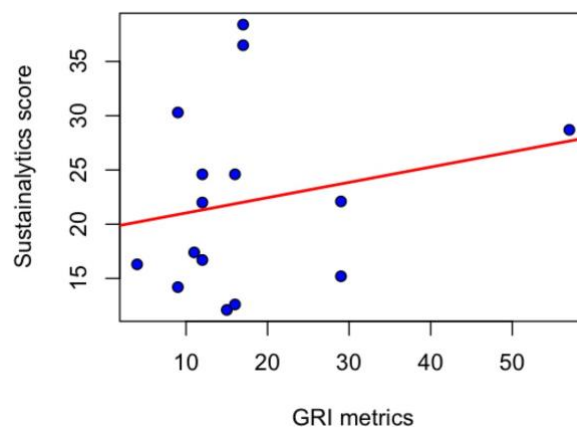
a)



b)



c)



**Figure 4. Relationship between GRI metrics and ESG score.** Linear regression to analyze the effect of the number of the quantitative environmental GRI metrics the sample companies mentioned in the sustainability reports on the respective ESG score they received for by a) MSCI, b) Refinitiv, and c) Sustainalytics.

## DISCUSSION

In my quantitative environmental disclosure analysis of some of the top US companies and three of the most popular ESG rating agencies, I found that given ESG scores varied greatly among companies as well as agencies. A clear trend I saw among companies, though, was that they reported the most quantitative metrics within the categories Emissions and Waste, despite reporting on far fewer metrics than they could, given the available GRI disclosures. Ultimately, my central research question was answered with the result that there is no clear relationship between the amount of quantitative environmental disclosure and ESG scores, meaning companies should focus more on the quality rather than quantity of their quantitative metrics.

### ESG score distribution

For the majority of companies, their given third-party ESG scores varied greatly. This finding aligns with previous research by Berg et al. (2019) and Christensen et al. (2022) that reaches the same conclusion. The difference in agency assessment is attributed to each agency's individual rating methodology with differences in measurement approaches acting as the main driver. As Berg et al. (2019) explain, there are three reasons for score divergence: Scope divergence, weight divergence, and measurement divergence. In most cases scope divergence is the reason for the differences in rating agency ESG scores.

Refinitiv consistently gave companies the highest score of the three. An explanation for this reoccurring observation is that this agency uses the most individual indicators for company ESG assessment (Berg et al. 2019, Refinitiv 2022). In addition to Environmental, Social, and Governance, Refinitiv measures economic indicators as well, such as net income growth and capital expenditure, which the other agencies do not include in their evaluation. Given that my sample companies are the highest earning companies in the US, they are very likely to score high within such economic indicators since they have the most resources for economic growth and as well as the funds for increased environmental expenditure (Handayani and Maharani, 2021). This economic consideration is therefore a possible source of Refinitiv's relative higher scoring across the sample companies.

MSCI's scores remained within a range of normalized scores of 50 to 75. In most cases, MSCI appears to be a form of middle ground between the two more extreme ends of scores that Refinitiv and Sustainalytics present. This stable range of scoring can likely be attributed to the fact that MSCI measures specific exposure scores that evaluates how relevant an issue is for the company (Berg et al. 2019, MSCI 2022) – a type of indicator the other two rating agencies do not account for. Thus, MSCI's scores are more stabilized than Sustainalytics', for example, due to an elimination of any industry bias.

Sustainalytics, on the other hand, calculates its risk score as “the sum of unmanaged risk,” with “unmanaged risk” defined as the proportion of a company's exposure to ESG risk that remains a risk to the company regardless of its management practices (Sustainalytics 2020). This sum is derived from the following calculation: *Sub-Industry Exposure to ESG Risk - Managed Risk* (the proportion of a company's ESG exposure that *can* be managed through its policies and programs) per each sub-industry material ESG issue. Due to this calculation, Sustainalytics is very sensitive to the industry each company is in, which is reflected in the sample companies' ratings (Berg et al. 2020, Sustainalytics 2020). For example, the companies ExxonMobil and Chevron received significantly lower normalized scores from Sustainalytics (i.e. increased ESG risk) than the other sample companies. As both companies are within petroleum refining and thus engage in the number one contributing sector to climate change (AAAS 2016), it is no surprise that the industry risk influenced the Sustainalytics score. Even if these two firms were to engage in similar levels of ESG management as some of the other sample companies, due to the naturally high-ESG-risk industry Chevron and Exxon are involved in, they have to invest greater efforts in management for a comparatively similar score to some of the higher scoring companies. Perhaps Marathon Petroleum presents such a case. This firm is also an oil refinery, it scores higher than the other two refineries, likely due to its increased managed risk (Marathon Petroleum 2022).

The finding that ESG scores vary greatly for each company raises the question on which agency gives the most accurate rating of a company's sustainability. The discrepancies in scores creates a confusing picture to the public of how a score reflects a company's sustainability (Berg et al. 2019). It is important to know what each agency's scores represent, their weight on different ESG categories, and what type of performance is measured for in order to make any kind of proper assessment of a company's sustainability. Thus, a given ESG score on its own

cannot confidently give an accurate picture of a company's actual sustainability. With sustainability scores only giving a limited degree of insight into a company's efforts, there are other factors to examine in addition when making an informed investment.

### **Company environmental disclosure**

Companies are reporting far fewer environmental metrics than they could and should as an environmentally responsible business. Per Global Reporting Index, there are 7 categories (GRI 2022) that apply to any business of the size of these Fortune 500 companies. Of all quantitative metrics within the GRI environmental disclosures, the sample companies only reported on an average of approximately 16% of all possible metrics with the majority falling into the categories of Emissions and Waste.

This trend in category representation within disclosure aligns with environmental regulations across the US. Regulations on corporate environmental disclosure are currently sparse in the US (Davies et al. 2020). With only one corporate reporting regulation in place, emissions are the most regulated corporate environmental metric (Yang et al. 2021). This emission disclosure requirement is issued under the Greenhouse Gas Reporting Program (GHGRP) implemented by the EPA in 2009 requires companies of a certain industry to report on all greenhouse gas emissions as well (Yang et al. 2021, EPA 2023). Most companies covered in the GHGRP are within sectors involving fossil fuels, which is why Chevron, ExxonMobil, and Marathon Petroleum had the most detailed Emissions metrics (Yang et al. 2021, Chevron 2022, ExxonMobil 2022, Marathon Petroleum 2022). A recent proposal for a further advanced disclosure-focused policy is the 2022 Enhancement and Standardization of Climate-Related Disclosures for Investors. This United States Securities and Exchange Commission (SEC) regulation would require companies to report on Scope 1 and 2 emissions and their respective breakdowns (SEC 2022). However, this regulation has yet to be implemented.

As far as waste goes, there is no current US regulation on waste reporting (Cicchello et al. 2022). Although regulations on waste recycling and hazardous waste management exist (EPA 2023), corporate reporting on it has yet to develop. Therefore, the relatively high amounts of waste reporting I observed among the sample companies can likely be attributed to the extensive

metrics predetermined in ESG disclosure guidelines (such as the GRI) that companies choose to voluntarily follow.

I observed from the results that Biodiversity and Materials are the least represented. Biodiversity is perhaps one of the most undervalued environmental categories because positive biodiversity impacts are difficult to measure and its effects oftentimes only start to become evident in the long-term future (Skouloudis et al. 2018). Changes in biodiversity are difficult to quantify and thus are lacking in measurement and regulation (Skouloudis et al. 2018). Materials, however, were surprising to see underrepresented. For example, Amazon, the largest ecommerce platform worldwide (Statista 2023) and only reports on 2 material metrics despite their heavy engagement with materials. And not to mention, the sourcing of sold items falls under the Materials category as well.

This raises the question of why companies are not reporting on more than they currently are. The first reason is that there is simply a lack in reporting requirements and standards (Cicchello et al. 2022, Perrello-Marin et al. 2022, Berg et al. 2020). Most of the environmental categories that appeared in the company sustainability reports have no type of reporting regulation tied to them. As Braam et al. (2016) pointed out, voluntary reporting is significantly less prevalent among corporations, small and large, versus the effect of government-set regulations. Currently, the push of investor expectations initiates the most baseline reporting (Giese et al. 2019) as companies try to display their transparency in efforts towards being more sustainable. However, in order for companies to truly be held accountable for their impacts, actual government regulation is required.

Another reason why companies are not reporting on the more metrics is because they do not have resources to do so. Some environmental metrics are straightforward in their measurement, such as Scope 1 emissions since these are all direct emissions that occur from sources controlled by an organization (EPA 2023). However, there are other metrics, like Scope 3 emissions, that are more difficult to track because they involve the activities of assets that are not controlled by the reporting organization but still count as an indirect effect of the organization on its value chain (EPA 2023). Thus, if companies are not required to report on them, they will not invest an extensive amount of their resources to further assess them. However, if they are held to certain standards, companies will reallocate their resources in order to generate the best tracking of that metric.



## **Company environmental disclosure and ESG score relationship**

The data shows that there is no clear relationship between level of quantitative environmental disclosure and ESG scores for each of the rating agencies. Though at first glance there appears to be a slight correlation between the two variables for Refinitiv and Sustainalytics given the R2 values 0.10812 and 0.16045, respectively, the p-values demonstrate that each of the correlations are statistically insignificant. This finding did not align with my hypothesis since I predicted that though there would be no overall trend in the relationship, the individual correlations between the two variables per rating agency would be strongly oriented – positive or negative – given the findings of Berg et al. (2019, 2020). My research shows that the previously found conclusion that disclosure and ESG scores are related does not apply to quantitative environmental metrics. Thus, quantitative environmental metrics are not a predictor for ESG scores. The possible reason for this difference in findings is that Berg et al. (2019, 2020) took qualitative ESG factors into consideration. Perhaps the amount of qualitative disclosures will influence a stronger correlation between ESG scores since an increase in company policies or rules could directly translate to better management practices – one of the most valued aspects for ESG score evaluation.

What my results demonstrate is that simply reporting on more metrics will not help improve a company's ESG score. Instead, companies should focus on investing resources into the quality of metrics they measure and improving management practices because those factors are what appear to influence ESG scoring the most.

## **Limitations**

Perhaps the largest limitation in this research was my manual data collection process. Though I could target my search towards finding specific GRI metrics and knew the exact wording for them, the majority of quantitative metrics in company reports I ended up extracting were phrased in ways that I was unable to predict. Thus, I could not use a programming software to extract all of the metrics I needed and had to manually filter through company reports instead. This time-consuming process limited the amount of companies I could evaluate. A larger sample size would have given me more data points that would have perhaps led to more significant

results. My data collection process also left room for human error. Due to the length of the sample companies' sustainability reports as well as the degree of embedment of quantitative metrics in text, there is a possibility that I overlooked some of them.

Another limitation is the amount of data I have available for the ESG score evaluation. For a better assessment of why companies received certain scores from agencies, a more detailed breakdown of scoring would have been helpful instead of simply the score itself. Also, I used the GRI standards for my evaluation, however, there are other public standards with a different format of disclosures I could have used as well. Thus, the results I received are biased towards what the voluntary disclosure requirements the GRI provides, and my analysis could have looked slightly different if I had used a different set of standards for evaluation instead.

### **Future Directions**

There are still many nuances of ESG that we could explore. In relation to my study, an expansion of research could involve examining the relationship between ESG scores and the disclosure of Social or Governmental disclosure. An important aspect would be to also look into the effect qualitative metrics have on ESG scores, as well as whether scores are more sensitive to the disclosure of specific environmental categories. Environmental disclosure alone offers many possible future studies, as well: Given the expected changes in requirements, it would be valuable to test for the improvements in reporting behavior among companies, as well as comparing these to influences of disclosure regulations in other countries.

### **Conclusions**

ESG scores can be useful to hold companies accountable for their management decisions within sustainability. However, stakeholders must only use the scores for any company assessment alongside the agency's scoring methodology explaining the exact meaning of a particular score as well as information regarding the company's actual environmental performance, not just management practices. For proper disclosure, government regulation is crucial to ensure complete sustainability transparency among corporations. Only reporting standards that can apply to any sector in addition to industry-specific ones will help achieve

effective reporting improvements. Lastly, disclosure is only a means to help companies attain better sustainability practices; the actual improvement of environmental impacts a company attains is the most important goal for the sake of saving our planet from further anthropogenic degradation

### ACKNOWLEDGEMENTS

I would like to thank my mentor Dr. Patina Mendez for all of her help and encouragement throughout the process of my research. I would also like to thank Sangcheol Moon for sharing her knowledge and assisting me in finding my research topic and acting as a mentor for my studies. Additionally, I appreciate the inspiration the other students of ESPM 175B gave me for my own project and am grateful for my friends and family for supporting me throughout my college career.

### REFERENCES

- AAAS [American Association for the Advancement of Science]. 2016. Just 90 companies are to blame for most climate change. <https://www.science.org/content/article/just-90-companies-are-blame-most-climate-change-carbon-accountant-says>
- Amazon. 2021. Amazon 2021 Sustainability Report - Data Summary. <https://sustainability.aboutamazon.com/2021-sustainability-data-summary.pdf>
- AmerisourceBergen. 2022. ESG Reporting Index. <https://www.amerisourcebergen.com/-/media/assets/amerisourcebergen/pdf/ab-fy22-esg-reporting-index.pdf>
- Apple. 2021. Apple 2021 Environmental Progress Report. [https://www.apple.com/environment/pdf/Apple\\_Environmental\\_Progress\\_Report\\_2021.pdf](https://www.apple.com/environment/pdf/Apple_Environmental_Progress_Report_2021.pdf)
- Atkins, B. 2020. Demystifying ESG: Its History & Current Status. Forbes. <https://www.forbes.com/sites/betsyatkins/2020/06/08/demystifying-esgits-history--current-status/?sh=46fd25662cdd>
- AT&T. 2022. ESG Data. <https://sustainability.att.com/progress/esg-data>
- Berg, F., K. Fabisik, and Z. Sautner. 2020. Rewriting History II: The (Un)Predictable Past of ESG Ratings. SSRN Electronic Journal.
- Berg, F., J. Kölbel, and R. Rigobon. 2019b. Aggregate Confusion: The Divergence of ESG Ratings. SSRN Electronic Journal.

- Braam, G. J. M., L. Uit de Weerd, M. Hauck, and M. A. J. Huijbregts. 2016. Determinants of corporate environmental reporting: the importance of environmental performance and assurance. *Journal of Cleaner Production* 129:724–734.
- Brammer, S., and S. Pavelin. 2008. Factors influencing the quality of corporate environmental disclosure. *Business Strategy and the Environment* 17:120–136.
- Burritt, R. L., and S. Schaltegger. 2010. Sustainability accounting and reporting: fad or trend? *Accounting, Auditing & Accountability Journal* 23:829–846.
- Cadez, S., A. Czerny, and P. Letmathe. 2019. Stakeholder pressures and corporate climate change mitigation strategies. *Business Strategy and the Environment* 28:1–14.
- Cardinal Health. 2022. 2022 ESG Report: Improving lives every day.  
<https://www.cardinalhealth.com/content/dam/corp/web/documents/Report/cardinal-health-2022-ESG-report.pdf>
- Cardoni, A., E. Kiseleva, and S. Terzani. 2019. Evaluating the Intra-Industry Comparability of Sustainability Reports: The Case of the Oil and Gas Industry. *Sustainability* 11:1093.
- Chevron. 2021. 2021 Corporate Sustainability Report.  
<https://www.chevron.com/-/media/shared-media/documents/chevron-sustainability-report-2021.pdf>
- Christensen, D. M., G. Serafeim, and A. Sikochi. 2022. Why is Corporate Virtue in the Eye of The Beholder? The Case of ESG Ratings. *The Accounting Review* 97:147–175.
- Cicchello, A. F., F. Marrazza, and S. Perdichizzi. 2022. Non-financial disclosure regulation and environmental, social, and governance ( ESG ) performance: The case of EU and US firms. *Corporate Social Responsibility and Environmental Management*:csr.2408.
- Cigna. 2021. 2021 Cigna Connects Corporate Responsibility Report.  
<https://www.cigna.com/static/www-cigna-com/docs/cigna-connects-2021-corporate-responsibility-report.pdf>
- Ciulli, F., A. Kolk, C. M. Bidmon, N. Sprong, and M. P. Hekkert. 2022. Sustainable business model innovation and scaling through collaboration. *Environmental Innovation and Societal Transitions* 45:289–301.
- Clift, R., and L. Wright. 2000. Relationships Between Environmental Impacts and Added Value Along the Supply Chain. *Technological Forecasting and Social Change* 65:281–295.
- Cortez, M. C., N. Andrade, and F. Silva. 2022. The environmental and financial performance of green energy investments: European evidence. *Ecological Economics* 197:107427.
- CVS Health. 2021. Environmental, Social, Governance (ESG) Report Appendix.  
<https://www.cvshealth.com/content/dam/enterprise/cvs-enterprise/pdfs/2021/cvs-health-esg->

report-appendix-2021.pdf

Davies, P. A., P. M. Dudek, and K. S. Wyatt. 2020. Recent Developments in ESG Reporting. Pages 161–179 in D. C. Esty and T. Cort, editors. *Values at Work*. Springer International Publishing, Cham.

EPA [Environmental Protection Agency]. 2022. Climate Change Regulatory Actions and Initiatives.  
<https://www.epa.gov/climate-change/climate-change-regulatory-actions-and-initiatives>

EPA [Environmental Protection Agency]. 2022. Fast Facts on Transportation Greenhouse Gas Emissions.  
<https://www.epa.gov/greenvehicles/fast-facts-transportation-greenhouse-gas-emissions>

EPA [Environmental Protection Agency]. Regulatory Guidance and Information by Topic: Waste.  
<https://www.epa.gov/regulatory-information-topic/regulatory-and-guidance-information-topic-waste>

EPA [Environmental Protection Agency]. 2023. Scope 1 and 2 Inventory Guidance.  
<https://www.epa.gov/climateleadership/scope-1-and-scope-2-inventory-guidance>

EPA [Environmental Protection Agency]. 2023. Scope 3 Inventory Guidance.  
<https://www.epa.gov/climateleadership/scope-3-inventory-guidance>

European Commission. 2022. EU taxonomy for sustainable activities.  
[https://finance.ec.europa.eu/sustainable-finance/tools-and-standards/eu-taxonomy-sustainable-activities\\_en#relatedlinks](https://finance.ec.europa.eu/sustainable-finance/tools-and-standards/eu-taxonomy-sustainable-activities_en#relatedlinks)

ExxonMobil. 2022. ExxonMobil Sustainability Report.  
<https://corporate.exxonmobil.com/-/media/global/files/sustainability-report/publication/exxonmobil-sustainability-report.pdf>

ExxonMobil. 2022. Advancing Climate Solutions Progress Report.  
<https://corporate.exxonmobil.com/-/media/global/files/advancing-climate-solutions-progress-report/2023/2023-advancing-climate-solutions-progress-report.pdf>

Forbes. 2022. Fortune 500. <https://fortune.com/fortune500/>

Giese, G., L.-E. Lee, D. Melas, Z. Nagy, and L. Nishikawa. 2019. Foundations of ESG Investing: How ESG Affects Equity Valuation, Risk, and Performance. *The Journal of Portfolio Management* 45:69–83.

Google. 2022. Google Environmental Report 2022.  
<https://www.gstatic.com/gumdrop/sustainability/google-2022-environmental-report.pdf>

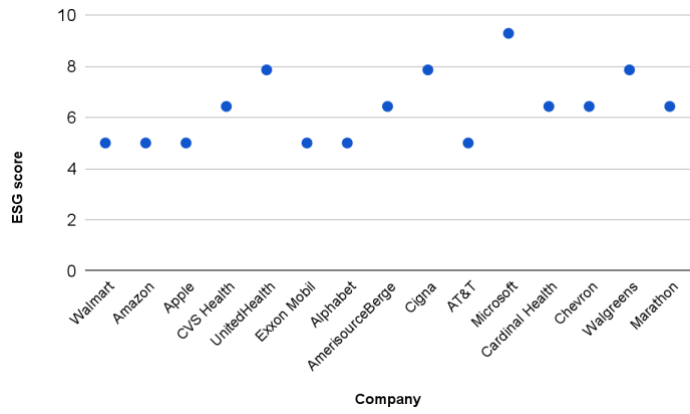
Guinot, J. 2020. Changing the Economic Paradigm: Towards a Sustainable Business Model. *International Journal of Sustainable Development and Planning* 15:603–610.

- Halkos, G., and S. Nomikos. 2021. Corporate social responsibility: Trends in global reporting initiative standards. *Economic Analysis and Policy* 69:106–117.
- Handayani, P., and N. K. Maharani. 2021. Effect of Environmental Performance, Company Size, and Profitability on Corporate Social Responsibility Disclosures. *Papatung: Jurnal Ilmu Administrasi Publik, Pemerintahan dan Politik* 4:121–133.
- Hart, S. L. 2007. *Capitalism at the Crossroads*. Wharton School Publishing, Upper Saddle River, New Jersey, USA.
- Li, L., Z. Wang, Y. Li, and A. Liao. 2021. Impacts of consumer innovativeness on the intention to purchase sustainable products. *Sustainable Production and Consumption* 27:774–786.
- Microsoft. 2021. Microsoft 2021 Environmental Sustainability Report. <https://query.prod.cms.rt.microsoft.com/cms/api/am/binary/RE4RwfV>
- MSCI. 2022. MSCI ESG Ratings Methodology Executive Summary. <https://www.msci.com/documents/1296102/21901542/ESG-Ratings-Methodology-Exec-Summary.pdf>
- Naeem, N., S. Cankaya, and R. Bildik. 2022. Does ESG performance affect the financial performance of environmentally sensitive industries? A comparison between emerging and developed markets. *Borsa Istanbul Review*:S2214845022001119.
- Nielsen, A., and C. Thomsen. 2018. Reviewing corporate social responsibility communication: a legitimacy perspective. *Corporate Communications: An International Journal* 23:492–511.
- Niinimäki, K., G. Peters, H. Dahlbo, P. Perry, T. Rissanen, and A. Gwilt. 2020. The environmental price of fast fashion. *Nature Reviews Earth & Environment* 1:189–200.
- Perello-Marín, M. R., R. Rodríguez-Rodríguez, and J.-J. Alfaro-Saiz. 2022. Analysing GRI reports for the disclosure of SDG contribution in European car manufacturers. *Technological Forecasting and Social Change* 181:121744.
- Refinitiv. 2022. Environmental, Social, Governance Scores from Refinitiv. [https://www.refinitiv.com/content/dam/marketing/en\\_us/documents/methodology/refinitiv-esg-scores-methodology.pdf](https://www.refinitiv.com/content/dam/marketing/en_us/documents/methodology/refinitiv-esg-scores-methodology.pdf)
- Refinitiv. 2023. Refinitiv Company Scores. <https://www.refinitiv.com/en/sustainable-finance/esg-scores>
- SEC [U.S. Securities and Exchange Commission]. 2022. SEC Proposes Rules to

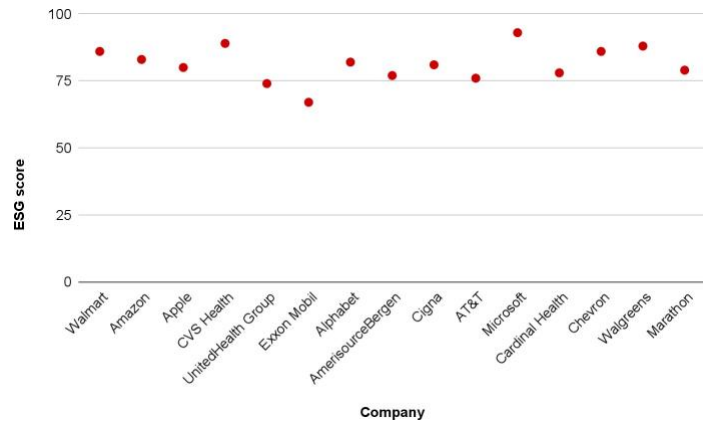
- Enhance and Standardize Climate-Related Disclosures for Investors. Press release. 2022-46. Washington, D.C., U.S.A.
- Skouloudis, A., C. Malesios, and P. G. Dimitrakopoulos. 2019. Corporate biodiversity accounting and reporting in mega-diverse countries: An examination of indicators disclosed in sustainability reports. *Ecological Indicators* 98:888–901.
- Solomon, A., and L. Lewis. 2002. Incentives and disincentives for corporate environmental disclosure. *Business Strategy and the Environment* 11:154–169.
- Statista. 2022. Top online stores in the United States in 2021, by e-commerce net sales. <https://www.statista.com/forecasts/646030/united-states-top-online-stores-united-states-ecommercedb>
- Sustainalytics. 2020. Overview of Sustainalytics' ESG Risk Ratings. <https://connect.sustainalytics.com/hubfs/SFS/Sustainalytics%20ESG%20Risk%20Rating%20Backgrounder.pdf>
- UnitedHealth. 2021. 2021 Sustainability Report. <https://sustainability.uhg.com/content/dam/sustainability-report/2021/pdf/2021-sustainability-report.pdf>
- Van Hoang, T. H., W. Przychodzen, J. Przychodzen, and E. A. Segbotangni. 2021. Environmental transparency and performance: Does the corporate governance matter? *Environmental and Sustainability Indicators* 10:100123.
- Wagner, U. J. 2002. The Design of Stable International Environmental Agreements: Economic Theory and Political Economy. *Journal of Economic Surveys* 15:377–411.
- Walgreens Boots Alliance. Walgreens Boots Alliance 2021 Sustainability Report. [https://www.walgreensbootsalliance.com/sites/www/files/asset/Walgreens-Boots-Alliance-2021-ESG-Report\\_0.pdf](https://www.walgreensbootsalliance.com/sites/www/files/asset/Walgreens-Boots-Alliance-2021-ESG-Report_0.pdf)
- Walmart. 2022. Global Reporting Initiative. <https://corporate.walmart.com/esgreport/reporting-data/gri>
- Wen, H., K. C. Ho, J. Gao, and L. Yu. 2022. The fundamental effects of ESG disclosure quality in boosting the growth of ESG investing. *Journal of International Financial Markets, Institutions and Money* 81:101655.
- Yang, L., N. Muller, and P. J. Liang. 2021. The Real Effects of Mandatory CSR Disclosure on Emissions: Evidence from the Greenhouse Gas Reporting Program. Page w28984. National Bureau of Economic Research, Cambridge, MA.

**APPENDIX A**

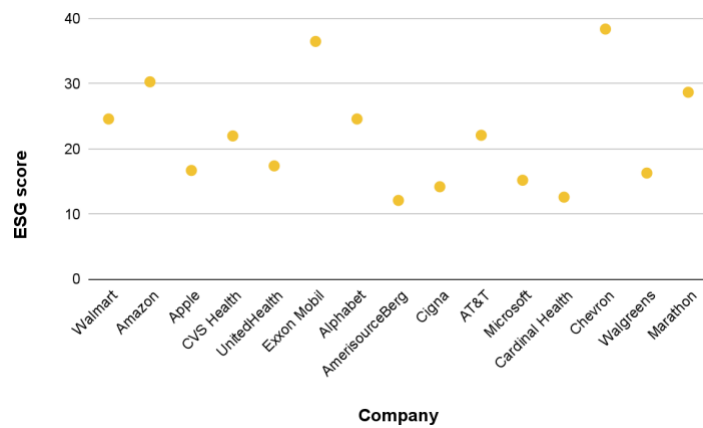
a)



b)



c)



**Figure A1. Absolute ESG scores per company.** Includes scores from a) MSCI, b) Refinitiv, and c) Sustainalytics. Plotted against each of the 15 sample companies.



**Table A1. Number of company metrics per GRI category.** Total quantitative environmental metrics listed in the sample companies' sustainability reports categorized by each of the seven GRI-defined environmental topic.

| Company            | Materials | Energy     | Water     | Biodiversity | Emissions  | Waste      | Suppliers |
|--------------------|-----------|------------|-----------|--------------|------------|------------|-----------|
| Walmart            | 8         | 3          | 0         | 2            | 12         | 19         | 41        |
| Amazon             | 2         | 8          | 0         | 0            | 16         | 4          | 3         |
| Apple              | 0         | 18         | 1         | 0            | 16         | 11         | 4         |
| CVS Health         | 0         | 6          | 3         | 0            | 58         | 17         | 0         |
| UnitedHealth       | 0         | 5          | 2         | 0            | 10         | 3          | 0         |
| ExxonMobil         | 0         | 2          | 8         | 4            | 26         | 12         | 0         |
| Alphabet           | 2         | 13         | 3         | 2            | 22         | 5          | 0         |
| AmerisourceBergen  | 0         | 10         | 1         | 0            | 8          | 15         | 0         |
| Cigna              | 1         | 7          | 3         | 0            | 6          | 4          | 0         |
| AT&T               | 0         | 29         | 5         | 1            | 36         | 31         | 0         |
| Microsoft          | 0         | 14         | 7         | 0            | 59         | 14         | 0         |
| Cardinal Health    | 0         | 8          | 1         | 0            | 6          | 6          | 0         |
| Chevron            | 0         | 10         | 17        | 3            | 52         | 3          | 0         |
| Walgreens          | 27        | 4          | 0         | 0            | 27         | 4          | 0         |
| Marathon Petroleum | 0         | 6          | 38        | 3            | 12         | 23         | 0         |
| <b>Total</b>       | <b>40</b> | <b>143</b> | <b>89</b> | <b>15</b>    | <b>366</b> | <b>171</b> | <b>48</b> |

**Table A2. GRI quantitative environmental metrics.** Extracted from the GRI Disclosures 301, 302, 303, 304, 305, 306, and 308.

| Category                                 | Requirement   | Sub-requirement   |
|--|---|---|
| 301-1 Materials used by weight or volume | Total weight or volume of materials that are used to produce and package the organization's primary products and services during the reporting period |   |
| 301-1 Materials used by weight or volume |   | by i. non-renewable materials used;                                       |
| 301-1 Materials used by weight or volume |   | by ii. renewable materials used   |
| 301-2 Recycled input materials used      | Percentage of recycled input materials used to manufacture the organization's primary products and services   |   |
| 301-2 Recycled input materials used      |   | total weight or volume of materials used as specified in Disclosure 301-1 |
| 301-3 Reclaimed products and their       | Percentage of reclaimed products and their packaging materials for each product   |   |

|  |   |             |
|--|---|-------------|
| packaging materials                                  | category  |             |
| 302-1 Energy consumption within the organization     | Total fuel consumption within the organization from non-renewable sources, in joules or multiples, and including fuel types used          |             |
| 302-1 Energy consumption within the organization     | Total fuel consumption within the organization from renewable sources, in joules or multiples, and including fuel types used              |             |
| 302-1 Energy consumption within the organization     | Total consumption   | electricity |
| 302-1 Energy consumption within the organization     |   | heating     |
| 302-1 Energy consumption within the organization     |   | cooling     |
| 302-1 Energy consumption within the organization     |   | steam       |
| 302-1 Energy consumption within the organization     | Total sold  | electricity |
| 302-1 Energy consumption within the organization     |   | heating     |
| 302-1 Energy consumption within the organization     |   | cooling     |
| 302-1 Energy consumption within the organization     |   | steam       |
| 302-1 Energy consumption within the organization     | Total energy consumption within the organization, in joules or multiples  |             |
| 302-2 Energy consumption outside of the organization | Energy consumption outside of the organization, in joules or multiples  |             |
| 302-3 Energy intensity                               | Energy intensity ratio for the organization   |             |
| 302-4 Reduction of energy consumption                | Amount of reductions in energy consumption achieved as a direct result of conservation and efficiency initiatives, in joules or multiples |             |
| 302-4 Reduction of energy consumption                | Standards, methodologies, assumptions, and/or calculation tools used  |             |
| 302-5 Reductions in energy requirements of           | Reductions in energy requirements of sold products and services achieved during the   |             |

|                         |  |   |
|-------------------------|--|---|
| products and services   | reporting period, in joules or multiples   |   |
| 303-3 Water withdrawal  | Total water withdrawal from all areas in megaliters  |   |
| 303-3 Water withdrawal  |  | Breakdown by surface water  |
| 303-3 Water withdrawal  |  | Breakdown by groundwater  |
| 303-3 Water withdrawal  |  | Breakdown by seawater   |
| 303-3 Water withdrawal  |  | Breakdown by produced water   |
| 303-3 Water withdrawal  |  | Breakdown by third-party water  |
| 303-3 Water withdrawal  | Total water withdrawal from all areas with water stress in megaliters  |   |
| 303-3 Water withdrawal  |  | Breakdown by surface water  |
| 303-3 Water withdrawal  |  | Breakdown by groundwater  |
| 303-3 Water withdrawal  |  | Breakdown by seawater   |
| 303-3 Water withdrawal  |  | Breakdown by produced water   |
| 303-3 Water withdrawal  |  | Breakdown by third-party water  |
| 303-3 Water withdrawal  | A breakdown of total water withdrawal from each of the sources listed in Disclosures 303-3-a and 303-3-b in megaliters | by freshwater   |
| 303-3 Water withdrawal  |  | by other water  |
| 303-4 Water discharge   | Total water discharge to all areas in megaliters   |   |
| 303-4 Water discharge   |  | Breakdown by surface water  |
| 303-4 Water discharge   |  | Breakdown by groundwater  |
| 303-4 Water discharge   |  | Breakdown by seawater   |
| 303-4 Water discharge   |  | Breakdown by produced water   |
| 303-4 Water discharge   |  | Breakdown by third-party water  |
| 303-4 Water discharge   | A breakdown of total water discharge to all areas in megaliters  | by freshwater   |
| 303-4 Water discharge   |  | by other water  |
| 303-4 Water discharge   | Total water discharge to all areas with water stress in megaliters   |   |
| 303-4 Water discharge   |  | Breakdown by freshwater   |
| 303-4 Water discharge   |  | Breakdown by other water  |
| 303-4 Water discharge   |  | Including number of incidents of non-compliance with discharge limits |
| 303-5 Water consumption | Total water consumption from all areas in megaliters   |   |
| 303-5 Water consumption | Total water consumption from all areas with water stress in megaliters   |   |

|   |   |   |
|---|---|---|
| 303-5 Water consumption   | Change in water storage in megaliters, if water storage has been identified as having a significant water-related impact  |   |
| 304-1 Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas |   | Position in relation to the protected area (in the area, adjacent to, or containing portions of the protected area) or the high biodiversity value area outside protected areas |
| 304-1 Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas |   | Size of operational site  |
| 304-1 Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas |   | Biodiversity value characterized by listing of protected status   |
| 304-3 Habitats protected or restored  | Size and location of all habitat areas protected or restored, and whether the success of the restoration measure was or is approved by independent external professionals       |   |
| 304-4 IUCN Red List species and national conservation list species with habitats in areas affected by operations                                | Total number of IUCN Red List species and national conservation list species with habitats in areas affected by the operations of the organization, by level of extinction risk | Critically endangered   |
| 304-4 IUCN Red List species and national conservation list species with habitats in areas affected by operations                                |   | Endangered  |
| 304-4 IUCN Red List species and national conservation list species with habitats in areas affected by operations                                |   | Vulnerable  |
| 304-4 IUCN Red List species and national conservation list species with habitats in areas affected by operations                                |   | Near threatened   |
| 304-4 IUCN Red List species and national conservation list species with habitats in areas affected by operations                                |   | Least concern   |

|   |  |                                      |
|---|--|--------------------------------------|
| 305-1 Direct (Scope 1) GHG emissions  | Gross direct (Scope 1) GHG emissions in metric tons of CO2 equivalent                                |                                      |
| 305-1 Direct (Scope 1) GHG emissions  | Biogenic CO2 emissions in metric tons of CO2 equivalent  |                                      |
| 305-1 Direct (Scope 1) GHG emissions  |  | Including emissions in the base year |
| 305-2 Energy indirect (Scope 2) GHG emissions   | Gross location-based energy indirect (Scope 2) GHG emissions in metric tons of CO2 equivalent        |                                      |
| 305-2 Energy indirect (Scope 2) GHG emissions   | gross market-based energy indirect (Scope 2) GHG emissions in metric tons of CO2 equivalent          |                                      |
| 305-2 Energy indirect (Scope 2) GHG emissions   |  | Including emissions in the base year |
| 305-3 Other indirect (Scope 3) GHG emissions  | Gross other indirect (Scope 3) GHG emissions in metric tons of CO2 equivalent                        |                                      |
| 305-3 Other indirect (Scope 3) GHG emissions  | Biogenic CO2 emissions in metric tons of CO2 equivalent  |                                      |
| 305-3 Other indirect (Scope 3) GHG emissions  | Other indirect (Scope 3) GHG emissions categories and activities included in the calculation         |                                      |
| 305-3 Other indirect (Scope 3) GHG emissions  |  | Including emissions in the base year |
| 305-4 GHG emissions intensity   | GHG emissions intensity ratio for the organization   |                                      |
| 305-4 GHG emissions intensity   | Organization-specific metric (the denominator) chosen to calculate the ratio                         |                                      |
| 305-5 Reduction of GHG emissions  | GHG emissions reduced as a direct result of reduction initiatives, in metric tons of CO2 equivalent  |                                      |
| 305-5 Reduction of GHG emissions  | Gases included in the calculation; whether CO2 , CH4 , N2O, HFCs, PFCs, SF6 , NF3 , or all           |                                      |
| 305-6 Emissions of ozone-depleting substances (ODS)                                   | Production, imports, and exports of ODS in metric tons of CFC-11 (trichlorofluoromethane) equivalent |                                      |
| 305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions | Significant air emissions, in kilograms or multiples, for each of the following                      | NOx                                  |
| 305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions |  | SOx                                  |

|   |  |   |
|---|--|---|
| 305-7 Nitrogen oxides (NO <sub>x</sub> ), sulfur oxides (SO <sub>x</sub> ), and other significant air emissions |  | Persistent organic pollutants (POP)   |
| 305-7 Nitrogen oxides (NO <sub>x</sub> ), sulfur oxides (SO <sub>x</sub> ), and other significant air emissions |  | Volatile organic compounds (VOC)  |
| 305-7 Nitrogen oxides (NO <sub>x</sub> ), sulfur oxides (SO <sub>x</sub> ), and other significant air emissions |  | Hazardous air pollutants (HAP)  |
| 305-7 Nitrogen oxides (NO <sub>x</sub> ), sulfur oxides (SO <sub>x</sub> ), and other significant air emissions |  | Particulate matter (PM)   |
| 305-7 Nitrogen oxides (NO <sub>x</sub> ), sulfur oxides (SO <sub>x</sub> ), and other significant air emissions |  | Other standard categories of air emissions identified in relevant regulations |
| 306-3 Waste generated   | Total weight of waste generated in metric tons, and a breakdown of this total by composition of the waste              |   |
| 306-3 Waste generated   | Contextual information necessary to understand the data and how the data has been compiled                             |   |
| 306-4 Waste diverted from disposal  | Total weight of waste diverted from disposal in metric tons, and a breakdown of this total by composition of the waste |   |
| 306-4 Waste diverted from disposal  | Total weight of hazardous waste diverted from disposal in metric tons  |   |
| 306-4 Waste diverted from disposal  |  | Breakdown by preparation for use  |
| 306-4 Waste diverted from disposal  |  | Breakdown by recycling  |
| 306-4 Waste diverted from disposal  |  | Breakdown by other recovery operations  |
| 306-4 Waste diverted from disposal  | Total weight of non-hazardous waste diverted from disposal in metric tons  |   |
| 306-4 Waste diverted from disposal  |  | Breakdown by preparation for use  |
| 306-4 Waste diverted from disposal  |  | Breakdown by recycling  |
| 306-4 Waste diverted from disposal  |  | Breakdown by other recovery operations  |
| 306-4 Waste diverted from disposal  | For each recovery operation listed in Disclosures 306-4-b and 306-4-c, a breakdown of the total weight in metric       | onsite  |

|  |   |   |
|--|---|---|
|  | tons of hazardous waste and of non-hazardous waste diverted from disposal broken down by  |   |
| 306-4 Waste diverted from disposal   |   | offsite   |
| 306-5 Waste directed to disposal   | Total weight of waste directed to disposal in metric tons, and a breakdown of this total by composition of the waste  |   |
| 306-5 Waste directed to disposal   | Total weight of hazardous waste directed to disposal in metric tons   |   |
| 306-5 Waste directed to disposal   |   | Breakdown by Incineration (with energy recovery)    |
| 306-5 Waste directed to disposal   |   | Breakdown by Incineration (without energy recovery) |
| 306-5 Waste directed to disposal   |   | Breakdown by landfilling                            |
| 306-5 Waste directed to disposal   |   | Breakdown by Other disposal operations              |
| 306-5 Waste directed to disposal   | Total weight of non-hazardous waste directed to disposal in metric tons   |   |
| 306-5 Waste directed to disposal   |   | Breakdown by Incineration (with energy recovery)    |
| 306-5 Waste directed to disposal   |   | Breakdown by Incineration (without energy recovery) |
| 306-5 Waste directed to disposal   |   | Breakdown by landfilling                            |
| 306-5 Waste directed to disposal   |   | Breakdown by Other disposal operations              |
| 306-5 Waste directed to disposal   | For each disposal operation listed in Disclosures 306-5-b and 306-5-c, a breakdown of the total weight in metric tons of hazardous waste and of non-hazardous waste directed to disposal: | onsite  |
| 306-5 Waste directed to disposal   |   | offsite   |
| 308-1 New suppliers that were screened using environmental criteria        | Percentage of new suppliers that were screened using environmental criteria   |   |
| 308-2 Negative environmental impacts in the supply chain and actions taken | Number of suppliers assessed for environmental impacts  |   |
| 308-2 Negative environmental impacts in the supply chain and actions taken | Number of suppliers identified as having significant actual and potential negative environmental impacts  |   |
| 308-2 Negative environmental impacts in the supply chain and actions taken | Percentage of suppliers identified as having significant actual and potential negative environmental impacts with which improvements were agreed upon as a result                         |   |

|  |               |  |
|--|---------------|--|
|  | of assessment |  |
|--|---------------|--|

**Table A3. Individual company quantitative environmental metrics.** Extracted and compiled from each sample company's sustainability report.

| Category  | Requirement  | Sub-requirement                          |
|-----------|--|--|
| Waste     | Percentage of waste materials diverted from landfill and incineration per country  | US                                       |
| Waste     |  | Canada                                   |
| Waste     |  | Mexico                                   |
| Waste     | Approximate percentage of waste by destination type (by weight)  | Donation to people                       |
| Waste     |  | Animal feed                              |
| Waste     |  | Composting                               |
| Waste     |  | Anaerobic digestion                      |
| Waste     |  | Incineration (with and without recovery) |
| Waste     |  | Landfill                                 |
| Waste     |  | Biochemical processing                   |
| Materials | Percentage private-brand plastic packaging in North America made of post-consumer recycled content                                       |  |
| Materials | Percentage of global private-brand packaging that is recyclable, reusable or industrially compostable                                    |  |
| Materials | Percent reduction in private-brand packaging virgin plastic vs. prior year   |  |
| Waste     | Pounds of food waste diverted globally from waste stream through composting, animal feed, anaerobic digestion and biochemical processing |  |
| Waste     | Pre-consumer food waste prevented in cafes   |  |
| Waste     | Food donations globally  |  |
| Waste     | Percent Reduction in packaging used  |  |
| Waste     | Consumer recycling through customer recycling programs   |  |
| Waste     | Percentage of private-brand supplier-reported sales with recycle label   |  |
| Waste     | Percentage of consumption goods labeled with recycling label   |  |
| Supplier  | Number of suppliers reporting progress on either or both the waste and packaging pillars of Project Gigaton (waste reduction project)    |  |



|              |   |  |
|--------------|---|--|
| Supplier     | Number of suppliers reporting through Project Gigaton's nature pillar on their nature goals |  |
| Biodiversity | Total amount invested to help preserve irreplaceable landscapes                             |  |
| Emissions    | Total annual GHG emissions  |  |
| Emissions    | Percent change in annual emissions vs. previous year  |  |
| Emissions    | Percent change in emission intensity vs. previous year                                      |  |
| Emissions    | Percent change in carbon intensity, per revenue   |  |
| Emissions    | GHG emissions intensity   |  |
| Emissions    |   | Upstream   |
| Emissions    |   | Downstream   |
| Emissions    |   | Chemical   |
| Energy       | Energy intensity ratio  |  |
| Energy       | Percentage of global electricity needs supplied by renewable sources                        |  |
| Energy       | Percentage of renewable electricity   |  |
| Energy       | Emissions reduced by suppliers since a baseline year  |  |
| Energy       | Global renewable energy projects announced  |  |
| Supplier     |   | Number of suppliers reporting                          |
| Supplier     |   | Percentage of net sales represented by these suppliers |
| Supplier     | Reduced or avoided emissions by suppliers in reporting year                                 |  |
| Other        | Physical risk assessment  |  |
| Supplier     | Specific foods sourced sustainably  |  |
| Energy       | percentage grid electricity used  |  |
| Energy       | Electric transportation used for deliveries   |  |
| Energy       | Number of renewable energy products   |  |
| Other        | Amount of sustainable certified products  |  |
| Energy       | Percent of sites tracked by the US EPA's ENERGY STAR program                                |  |
| Energy       | Percent ENERGY STAR certified sites   |  |
| Other        | Number of LEED Certified facilities   |  |
| Other        | Percent of LEED Certified sites   |  |
| Other        | Number of LEED Certified offices  |  |
| Other        |   | Platinum (cumulative)                                  |

|           |   |                                    |
|-----------|---|------------------------------------|
| Other     |   | Gold (cumulative)                  |
| Other     |   | Certified and silver (cumulative)  |
| Emissions | Lifecycle emissions   |                                    |
| Waste     | Volume in plastic avoided   |                                    |
| Waste     | Volume of cardboard recycled  |                                    |
| Waste     | Volume of plastic bags recycled (tons)                                      |                                    |
| Waste     | Volume of pallets recycled  |                                    |
| Waste     | Volume of electronic waste recycled   |                                    |
| Waste     | Volume of plastic bottles and cans recycled (tons)                          |                                    |
| Waste     | Volume of paper recycled  |                                    |
| Waste     | Percentage of pulp and paper that is recyclable or certified as sustainable |                                    |
| Waste     | Volume of white paper recycled (tons)                                       |                                    |
| Waste     | Volume of mixed paper recycled (tons)                                       |                                    |
| Waste     | Volume of confidential paper recycled (tons)                                |                                    |
| Emissions | Scope 1 emissions CO2   | mtCO2                              |
| Emissions | Scope 1 emissions CH4   | mtCO2e                             |
| Emissions | Scope 1 emissions other gases (than CO2 and CH4)                            | mtCO2e                             |
| Emissions | Scope 1 emissions N2O   | mtCO2e                             |
| Emissions | Scope 1 emissions HFCs  | mtCO2e                             |
| Emissions | Scope 1 emissions SF6   | mtCO2e                             |
| Emissions | Scope 1 emissions CH4   | mt                                 |
| Emissions | Scope 1 emissions N2O   | mt                                 |
| Emissions | Scope 1 emissions HFCs  | mt                                 |
| Emissions | Scope 1 emissions SF6   | mt                                 |
| Emissions | Scope 1 total emissions (percentage of total emissions)                     |                                    |
| Emissions | Scope 1 emissions from gas usage (tCO2e)                                    |                                    |
| Emissions |   | Natural gas (tCO2e)                |
| Emissions |   | Natural gas (% of total emissions) |
| Emissions |   | Other fuels (tCO2e)                |
| Emissions |   | Other fuels (% of total emissions) |
| Emissions | Scope 1 emissions from fleet vehicles                                       |                                    |
| Emissions | Scope 1 emissions from air fleets   | in tCO2e                           |
| Emissions |   | as percentage of total emissions   |
| Emissions | Scope 1 process emissions   |                                    |
| Emissions | Scope 1 emissions from corporate fleets                                     | in tCO2e                           |

|           |  |   |
|-----------|--|---|
| Emissions |  | as percentage of total emissions          |
| Emissions | Scope 1 emissions from private delivery fleets | in tCO2e                                  |
| Emissions |  | as percentage of total emissions          |
| Emissions | Scope 1 emissions from fossil fuels            |   |
| Emissions | Scope 1 emissions from refrigerants            | in tCO2e                                  |
| Emissions |  | as percentage of total emissions          |
| Emissions | Scope 1 emissions from flaring                 |   |
| Emissions | Scope 1 emissions Asia                         |   |
| Emissions | Scope 1 emissions Europe, Middle East, Africa  |   |
| Emissions | Scope 1 emissions Latin America                |   |
| Emissions | Scope 1 emissions North America                |   |
| Emissions | Scope 1 emissions Upstream                     | Total (all GHGs)                          |
| Emissions |  | CO2                                       |
| Emissions |  | CH4 in million tonnes                     |
| Emissions |  | CH4 in million tonnes CO2e                |
| Emissions |  | other GHGs in million tonnes CO2          |
| Emissions | Scope 1 emissions Upstream flaring             | Total (all GHGs)                          |
| Emissions |  | CO2                                       |
| Emissions |  | CH4 in million tonnes                     |
| Emissions |  | CH4 in million tonnes CO2e                |
| Emissions |  | other GHGs in million tonnes CO2          |
| Emissions |  | Volume of flares                          |
| Emissions | Scope 1 emissions Midstream                    | Total (all GHGs)                          |
| Emissions |  | CO2                                       |
| Emissions |  | CH4 in million tonnes                     |
| Emissions |  | CH4 in million tonnes CO2e                |
| Emissions |  | other GHGs in million tonnes CO2          |
| Emissions | Scope 1 emissions Downstream                   | CO2                                       |
| Emissions |  | CH4 and other GHGs in million tonnes CO2e |
| Emissions | Scope 1 emissions Liquefied Natural Gas        | Total (all GHGs)                          |
| Emissions |  | CO2                                       |
| Emissions |  | CH4 and other GHGs in million tonnes CO2e |
| Emissions | Scope 1 emissions Chemicals                    | CO2                                       |
| Emissions |  | CH4 and other GHGs in million tonnes CO2e |
| Emissions | Scope 1 emissions Other                        | CO2                                       |

|           |  |   |
|-----------|--|---|
| Emissions |  | CH4 and other GHGs in million tonnes CO2e |
| Emissions | Scope 2 emissions (market-based)                               | Upstream                                  |
| Emissions |  | Midstream                                 |
| Emissions |  | Downstream                                |
| Emissions |  | LNG                                       |
| Emissions |  | Chemicals                                 |
| Emissions |  | Other                                     |
| Emissions | Percent change in Scope 1 emissions from base year             |   |
| Emissions | Scope 2 total emissions from electricity                       |   |
| Emissions | Scope 2 emissions (percentage of total emissions)              |   |
| Emissions | Scope 2 emissions from electricity, steam and chilled water    | in tCO2e                                  |
| Emissions |  | as percentage of total emissions          |
| Emissions | Scope 2 emissions CO2 (location-based)                         | mtCO2e                                    |
| Emissions | Scope 2 emissions CH4 (location-based)                         | mtCO2e                                    |
| Emissions | Scope 2 emissions N2O (location-based)                         | mtCO2e                                    |
| Emissions | Scope 2 emissions CO2 (market-based)                           | mtCO2e                                    |
| Emissions | Scope 2 emissions CH4 (market-based)                           | mtCO2e                                    |
| Emissions | Scope 2 emissions N2O (market-based)                           | mtCO2e                                    |
| Emissions | Scope 2 emissions CH4 (location-based)                         | mtCO2                                     |
| Emissions | Scope 2 emissions N2O (location-based)                         | mtCO2                                     |
| Emissions | Scope 2 emissions CH4 (market-based)                           | mtCO2                                     |
| Emissions | Scope 2 emissions N2O (market-based)                           | mtCO2                                     |
| Emissions | Scope 2 emissions Asia (location-based)                        |   |
| Emissions | Scope 2 emissions Europe, Middle East, Africa (location-based) |   |
| Emissions | Scope 2 emissions Latin America (location-based)               |   |
| Emissions | Scope 2 emissions North America (location-based)               |   |
| Emissions | Scope 2 emissions Asia (market-based)                          |   |
| Emissions | Scope 2 emissions Europe, Middle East, Africa (market-based)   |   |
| Emissions | Scope 2 emissions Latin America (market-based)                 |   |
| Emissions | Scope 2 emissions North America (market-based)                 |   |
| Emissions | Percent change in Scope 2 emissions from base year             |   |

|           |  |  |
|-----------|--|--|
| Emissions | Total Scope 1 and 2 emissions (market-based)                                       |  |
| Emissions |  | as percentage of total emissions                     |
| Emissions | Total Scope 1 and 2 emissions (location-based)                                     |  |
| Emissions | Scope 3 emissions from corporate purchases   |  |
| Emissions | Scope 3 emissions from capital goods   | in tCO <sub>2</sub> e                                |
| Emissions |  | as percentage of total emissions                     |
| Emissions | Scope 3 emissions from Business travel   | in tCO <sub>2</sub> e                                |
| Emissions |  | as percentage of total emissions                     |
| Emissions |  | Business air travel in tCO <sub>2</sub> e            |
| Emissions |  | Business air travel as percentage of total emissions |
| Emissions |  | Rental cars in tCO <sub>2</sub> e                    |
| Emissions |  | Rental cars as percentage of total                   |
| Emissions |  | Personal cars in tCO <sub>2</sub> e                  |
| Emissions |  | Personal cars as percentage of total                 |
| Emissions | Scope 3 emissions from upstream leased assets                                      | in tCO <sub>2</sub> e                                |
| Emissions |  | as percentage of total emissions                     |
| Emissions | Scope 3 emissions from employee commute  | in tCO <sub>2</sub> e                                |
| Emissions |  | as percentage of total emissions                     |
| Emissions | Scope 3 emissions from business travel and employee commuting                      |  |
| Emissions | Scope 3 emissions for activities other than business travel and employee commuting |  |
| Emissions | Scope 3 emissions from purchased goods and services (i.e. manufacturing)           | in tCO <sub>2</sub> e                                |
| Emissions |  | as percentage of total emissions                     |
| Emissions | Scope 3 emissions from product transportation (upstream and downstream)            |  |
| Emissions | Scope 3 emissions from processing of sold products                                 | in tCO <sub>2</sub> e                                |
| Emissions |  | as percentage of total emissions                     |
| Emissions | Scope 3 emissions from product use (use of sold products)                          | in tCO <sub>2</sub> e                                |
| Emissions |  | as percentage of total emissions                     |
| Emissions | Scope 3 emissions from product use (use of sold products) throughput method        |  |
| Emissions | Scope 3 emissions from product use (use of sold products) sales method             |  |

|           |   |                                  |
|-----------|---|----------------------------------|
| Emissions | Scope 3 emissions from product use (use of sold products) refinery yield method               |                                  |
| Emissions | Scope 3 emissions from upstream transportation & distribution losses                          | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 emissions from upstream transportation  | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 emissions from downstream transportation & distribution                               | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 emissions from downstream leased assets   | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 emissions from end of life treatment of sold products                                 | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 emissions from waste  | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 emissions from investments  | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 emissions from franchises   | in tCO <sub>2</sub> e            |
| Emissions |   | as percentage of total emissions |
| Emissions | Scope 3 from fuel- and energy-related activities (location-based)                             |                                  |
| Emissions | Scope 3 from fuel- and energy-related activities (market-based)                               |                                  |
| Emissions | Scope 3 natural gas production  |                                  |
| Emissions | Scope 3 emissions Upstream production   |                                  |
| Emissions | Scope 3 emissions Refining throughout   |                                  |
| Emissions | Scope 3 emissions petroleum sales   |                                  |
| Emissions | Scope 3 crude production  |                                  |
| Emissions | Scope 3 - other indirect emissions  |                                  |
| Emissions | Percent change in Scope 3 emissions from base year  |                                  |
| Emissions | Total Scope 1 and 2 location-based and 3 emissions  |                                  |
| Emissions | Total Scope 1 and 2 market-based and 3 emissions  |                                  |
| Emissions | Total Scope 1 + 2 market-based + 3 emissions from business travel and employee commuting only |                                  |

|           |   |                                       |
|-----------|---|---------------------------------------|
| Emissions | Total Scope 1 + 2 location-based + 3 emissions from business travel and employee commuting only |                                       |
| Emissions | Percent change in total emissions from base year  |                                       |
| Emissions | Emissions from business travel  | United States                         |
| Emissions |   | United States % change from base year |
| Emissions |   | International                         |
| Emissions |   | International % change from base year |
| Emissions | Emissions reduced by renewable energy PPAs  |                                       |
| Energy    | Renewable electricity (PPAs and on-site)  |                                       |
| Energy    | Renewable electricity (grid)  |                                       |
| Energy    | Renewable electricity   |                                       |
| Energy    | Total grid-purchased renewable energy   |                                       |
| Emissions | Total operational GHG emissions (after emissions reductions and compensations)                  |                                       |
| Energy    | Total U.S. corporate electricity consumption (MWh)  |                                       |
| Energy    | Total international corporate electricity consumption (MWh)                                     |                                       |
| Energy    | Fuel energy use from natural gas (MWh)  |                                       |
| Energy    | Fuel energy use from biogas (MWh)   |                                       |
| Energy    | Fuel energy use from propane liquid (MWh)   |                                       |
| Energy    | Fuel energy use from gasoline (MWh)   |                                       |
| Energy    | Fuel energy use from diesel (other) (MWh)   |                                       |
| Energy    | Fuel energy use from diesel (mobile combustion) (MWh)   |                                       |
| Supplier  | Supplier facility electricity savings (MWh/year)  |                                       |
| Energy    | Corporate facility fuel savings (mmBTU/year)  |                                       |
| Energy    | Global renewable energy production capacity of announced projects                               |                                       |
| Energy    | Equity investment combined renewable energy capacity  |                                       |
| Energy    | Supplier facility fuel savings (mmBTU/year)   |                                       |
| Energy    | Total on-site renewable energy capacity   | kW                                    |
| Energy    | Total on-site renewable energy production   | kWh                                   |

|          |   |                            |
|----------|---|----------------------------|
| Energy   | Annual energy production of announced projects                    |                            |
| Supplier | Supplier renewable energy capacity (operational) (GW)             |                            |
| Supplier | Supplier renewable energy capacity (commercial) (GW)              |                            |
| Supplier | Supplier renewable energy use (MWh)                               |                            |
| Water    | Total freshwater consumption (Mgal)                               |                            |
| Water    | Total recycled water consumption (Mgal)                           |                            |
| Water    | Total alternative source water consumption (Mgal)                 |                            |
| Water    | Supply chain freshwater saved (Mgal)                              |                            |
| Waste    | Landfill diversion rate (%)                                       |                            |
| Waste    |   | by data centers            |
| Waste    |   | by offices                 |
| Waste    | Total Hazardous waste generated (lbs)                             |                            |
| Waste    | Total non-hazardous waste generated                               |                            |
| Waste    | Percent domestic nonhazardous waste generated                     |                            |
| Waste    | Percent nonhazardous waste recycled                               |                            |
| Waste    | Percent nonhazardous waste reused                                 |                            |
| Waste    | Hazardous waste recycled (Percentage of total waste generated)    |                            |
| Waste    | Percent nonhazardous waste sent to landfill                       |                            |
| Waste    | Percent nonhazardous waste incinerated                            |                            |
| Waste    | Percent nonhazardous waste composted                              |                            |
| Waste    | Other nonhazardous waste  |                            |
| Waste    | Percent other nonhazardous waste                                  |                            |
| Waste    | Other hazardous waste   |                            |
| Waste    | Percent other hazardous waste                                     |                            |
| Waste    | Total domestic hazardous waste generated                          |                            |
| Waste    | Percent domestic hazardous waste generated                        |                            |
| Waste    | Hazardous waste recycled (Percentage of total waste generated)    |                            |
| Waste    | Hazardous waste incinerated (Percentage of total waste generated) |                            |
| Waste    | Hazardous waste landfilled (Percentage of total waste generated)  |                            |
| Waste    | Total hazardous waste   | generated from remediation |
| Waste    |   | disposed from remediation  |



|           |  |                                      |
|-----------|--|--------------------------------------|
| Waste     |  | beneficial reuse from remediation    |
| Waste     | Total non-hazardous waste  | generated from remediation           |
| Waste     |  | disposed from remediation            |
| Waste     |  | beneficial reuse from remediation    |
| Waste     | Supply chain waste diverted from landfill (metric tons)                |                                      |
| Waste     | Total waste recycled (tons)  |                                      |
| Waste     | Total non-hazardous waste recycled or incinerated with energy recovery |                                      |
| Waste     | Percent total waste recycled   |                                      |
| Waste     | Total packaging waste generated (metrics tons)                         |                                      |
| Waste     | Packaging materials used   | Recycled fiber (%)                   |
| Waste     |  | Responsibly sourced virgin fiber (%) |
| Waste     |  | Plastic (%)                          |
| Energy    | Amount of renewable energy generated per country                       |                                      |
| Energy    | Percent reduction / increase in energy consumption against baseline    |                                      |
| Water     | Water use for retail space (Msf)                                       |                                      |
| Water     | Normalized water usage (per sq of retail space in ML)                  |                                      |
| Emissions | Percent reduction / increase in emissions (Scope 1 + 2 location-based) |                                      |
| Emissions | Carbon Offsets   |                                      |
| Water     | Municipal water waste (Mm3)  |                                      |
| Emissions | Net GHG emissions  |                                      |
| Emissions | Emissions from exported power and heat                                 |                                      |
| Emissions |  | Upstream                             |
| Emissions |  | Midstream                            |
| Emissions |  | Downstream                           |
| Emissions |  | LNG                                  |
| Emissions |  | Chemicals                            |
| Emissions |  | Other                                |
| Energy    | Energy attribute certificates (RECs, GOOs)                             |                                      |
| Emissions | Methane (CH4)  |                                      |
| Emissions | Methane (CH4) intensity  |                                      |
| Emissions | Carbon intensity per FTE employee                                      |                                      |
| Emissions | Carbon intensity per MWh of energy consumed                            |                                      |
| Other     | Hydrocarbon flaring (worldwide activities)                             | Africa/Europe/Middle East            |

|              |   |   |
|--------------|---|---|
| Other        |   | Americas  |
| Other        |   | Asia Pacific  |
| Other        | Hydrocarbon flaring (worldwide activities) intensity                  |   |
| Emissions    | CO2 captured for storage  |   |
| Water        | Water intensity reduction   |   |
| Water        | Water intensity   | gal/\$ thousand revenue   |
| Water        | Water intensity   | gal/individual subscriber   |
| Water        | Freshwater intensity  |   |
| Water        |   | Upstream  |
| Water        |   | Downstream  |
| Water        |   | Chemical  |
| Water        | Controlled hydrocarbon discharges to water                            | Upstream  |
| Water        |   | Downstream  |
| Biodiversity | Spills to the environment   | Number of reportable environmental incidents                      |
| Water        |   | Number of marine vessel hydrocarbon spills                        |
| Biodiversity |   | Number of hydrocarbon spills (not from marine vessels)            |
| Biodiversity |   | Volume of hydrocarbon spills (not from marine vessels)            |
| Biodiversity |   | Number of other spills (not from marine vessels, non-hydrocarbon) |
| Biodiversity |   | Volume of other spills (not from marine vessels, non-hydrocarbon) |
| Biodiversity | Number of hazardous material spills                                   |   |
| Biodiversity | Volume of hazardous material spills                                   |   |
| Biodiversity | Petroleum spills to land and water                                    | Volume  |
| Biodiversity |   | Total volume recovered  |
| Biodiversity |   | Number of spills  |
| Other        | Environmental expenditures  |   |
| Other        | Number of environmental health and safety fines paid and settlements  |   |
| Other        | Total dollars spent on environmental penalties, fines and settlements |   |
| Other        | Average annual fleet-wide PUE across data centers                     |   |
| Energy       | Renewable energy contracts  | MW  |
| Energy       | Percent carbon-free energy across data centers (hourly)               |   |
| Energy       | EV charging ports at offices in the US and Canada (cumulative)        |   |

|              |  |   |
|--------------|--|---|
| Emissions    | Emissions avoided due to employee EV commuting in the US and Canada    |   |
| Emissions    | Employee shuttle commuting trips in the Bay Area                       | Million trips                           |
| Emissions    | Employee shuttle commuting trips in the Bay Area (peak daily)          | Unique riders                           |
| Emissions    | Emissions avoided due to employee shuttle trips in the Bay Area        |   |
| Biodiversity | Native trees planted on Bay Area campuses (cumulative)                 | Number of trees                         |
| Biodiversity | Native habitat restored and created on Bay Area campuses (cumulative)  | Acres                                   |
| Other        | Cities and regions covered by the Environmental Insights Explorer Tool |   |
| Energy       | Household energy saved by customers using product. Nest thermostat     |   |
| Emissions    | Global real estate footprint   | Million sqf                             |
| Energy       | Direct energy consumption  |   |
| Energy       | Indirect energy consumption  |   |
| Energy       | Total electricity use  | in MWh                                  |
| Energy       | Total energy consumption   | in MWh                                  |
| Energy       | Energy intensity   | in MWh electricity / 1000 subscribers   |
| Energy       | Energy intensity   | in MWh electricity / \$ billion revenue |
| Energy       | Percent total grid electricity / total energy                          |   |
| Energy       | Percent grid electricity   | kWh / total electricity                 |
| Energy       | Renewable energy certificates purchased and PPAs                       |   |
| Energy       | Renewable energy credits and PPAs                                      |   |
| Energy       | Total energy projects implemented                                      |   |
| Energy       | Total annualized energy conserved through energy saving projects       |   |
| Energy       | Total annualized energy cost savings from energy projects              |   |
| Emissions    | Emission intensity   | per 1000 subscribers                    |
| Emissions    |  | per \$ billion                          |
| Waste        | Total amount of products reused or recycled through the company        |   |
| Waste        | Materials from take-back programs reused or sold                       |   |
| Waste        | Materials from take-back programs recycled                             |   |

|           |  |                   |
|-----------|--|-------------------|
| Waste     | Materials from take-back programs landfilled                             |                   |
| Waste     | Amount of paper used for direct mail and office paper                    |                   |
| Waste     | Total domestic waste managed by the company                              |                   |
| Water     | Total water consumption  | gal               |
| Emissions | Emission intensity - Revenue   | mtCO2/Revenue M\$ |
| Emissions | Emission intensity - Scope 1   | mtCO2/Revenue M\$ |
| Emissions | Emission intensity - Scope 2 (location-based)                            | mtCO2/Revenue M\$ |
| Emissions | Emission intensity - Scope 2 (market-based)                              | mtCO2/Revenue M\$ |
| Emissions | Emission intensity - Scope 1 + 2 (location-based)                        | mtCO2/Revenue M\$ |
| Emissions | Emission intensity - Scope 3 (Business Travel)                           | mtCO2/Revenue M\$ |
| Emissions | GHG emissions with carbon neutral boundary                               |                   |
| Emissions | Offsets applied to reporting year  |                   |
| Emissions | Net GHG emissions within carbon neutral boundary                         |                   |
| Emissions | Total removal offsets contracted   |                   |
| Energy    | Total electricity, heating, cooling, and steam                           |                   |
| Water     | Third-party water withdrawal   |                   |
| Water     | Third-party water discharges   |                   |
| Waste     | Total waste directed to disposal for energy recovery                     |                   |
| Other     | Oil Intensity  |                   |
| Other     | Gas intensity  |                   |
| Emissions | Refining carbon intensity  |                   |
| Energy    | Total energy consumption   | trillion BTU      |
| Energy    | Total energy consumption, operated assets and non operated joint-venture | trillion BTU      |
| Energy    | Manufacturing Energy Index   |                   |
| Energy    | Non-manufacturing energy index   |                   |
| Energy    | Energy intensity   | Upstream          |
| Energy    |  | Pipeline          |
| Energy    |  | Shipping          |
| Water     | Freshwater withdrawn   | Upstream          |
| Water     |  | Refining          |
| Water     |  | Other             |

|           |   |                                       |
|-----------|---|---------------------------------------|
| Water     | Non-freshwater withdrawn  | Upstream                              |
| Water     |   | Refining                              |
| Water     |   | Other                                 |
| Water     | Freshwater withdrawn intensity  | Upstream                              |
| Water     |   | Refining                              |
| Water     | Average oil concentration in discharges to surface water                    | Upstream                              |
| Water     |   | Refining                              |
| Water     | Total amount of oil discharged to surface water                             | Upstream                              |
| Water     |   | Refining                              |
| Emissions | Total company emissions by source   | Energy                                |
| Emissions |   | Product delivery                      |
| Emissions |   | Business travel                       |
| Emissions | Percentage change in total company emissions by source (from baseline year) | Energy                                |
| Emissions |   | Product delivery                      |
| Emissions |   | Business travel                       |
| Emissions | Emissions from energy, by type  | Electricity                           |
| Emissions |   | Gas                                   |
| Emissions |   | Other                                 |
| Emissions |   | Total                                 |
| Emissions | Percentage change in emissions from energy, by type                         | Electricity                           |
| Emissions |   | Gas                                   |
| Emissions |   | Other                                 |
| Emissions |   | Total                                 |
| Energy    | Energy use by segment   | United States                         |
| Energy    |   | United States % change from base year |
| Energy    |   | International                         |
| Energy    |   | International % change from base year |
| Waste     | Total waste by method of disposal   | Landfill                              |
| Waste     |   | Incinerated                           |
| Waste     |   | Recycled                              |
| Emissions | GHG emission intensity reduction since base year                            |                                       |
| Energy    | Energy consumption purchased/produced by combined heat and power            |                                       |

|              |   |                 |
|--------------|---|-----------------|
| Energy       | Energy consumption purchased/produced by combined cycle gas turbine   |                 |
| Emissions    | Total CO emissions  |                 |
| Water        | Surface water withdrawal  | by freshwater   |
| Water        | Groundwater withdrawal  | by freshwater   |
| Water        | Seawater withdrawal   | by other water  |
| Water        | Third-party water withdrawal  | by freshwater   |
| Water        |   | by other water  |
| Water        | Total refining water consumption  |                 |
| Water        | Surface water discharge   | by freshwater   |
| Water        |   | by other water  |
| Water        | Groundwater discharge   | by freshwater   |
| Water        |   | by other water  |
| Water        |   | by freshwater   |
| Water        | Seawater discharge  | by other water  |
| Water        | Third-party water discharge   | by freshwater   |
| Water        |   | by other water  |
| Biodiversity | Land owned, leased, and/or operated within areas of protected conservation status or endangered species habitat |                 |
| Supplier     | Percentage of sustainably sourced fresh and frozen, wild-caught and farmed, seafood, based on supplier reports  | US              |
| Supplier     |   | Sam's Club US   |
| Supplier     |   | Mexico          |
| Supplier     |   | Central America |
| Supplier     | Percentage of wild-caught, fresh and frozen seafood sustainably sourced, based on supplier reports              | US              |
| Supplier     |   | Sam's Club US   |
| Supplier     |   | Mexico          |
| Supplier     |   | Central America |
| Supplier     |   | Canada          |
| Supplier     | Percentage of fresh and frozen farmed seafood sustainably sourced, based on supplier reports                    | US              |
| Supplier     |   | Sam's Club US   |
| Supplier     |   | Canada          |
| Supplier     |   | Mexico          |
| Supplier     |   | Central America |

|           |   |   |
|-----------|---|---|
| Supplier  | Percentage of canned tuna sustainably sourced, based on supplier reports  | US                                      |
| Supplier  |   | Sam's Club                              |
| Supplier  | Percentage of private-brand coffee net sales that were sourced and certified as sustainable, based on supplier reports  | US                                      |
| Supplier  |   | Sam's Club US                           |
| Supplier  |   | Total US and Sam's Club                 |
| Supplier  | Percentage of private brand black and green tea bags and instant iced teas sourced and certified as sustainable, based on supplier reports  |   |
| Supplier  | Percentage of bananas and pineapples that were sourced and certified as sustainable, based on supplier reports  | US bananas                              |
| Supplier  |   | US pineapples                           |
| Supplier  |   | Sam's Club bananas                      |
| Supplier  |   | Sam's Club pineapples                   |
| Supplier  | Percentage of net product sales in apparel from suppliers report that at least one facility that has completed the Sustainable Apparel Coalition's Higg FEM assessment for Walmart US |   |
| Supplier  | Percentage of cotton volume for US private brand apparel and home textile products sourced as "more sustainable" cotton, based on supplier reports                                    |   |
| Supplier  | Percentage sustainably sourced cellulosic fiber   | US                                      |
| Supplier  |   | Sam's Club                              |
| Supplier  |   | Canada                                  |
| Materials | Percentage recycled polyester   | US                                      |
| Materials |   | Canada                                  |
| Materials |   | Sam's Club                              |
| Supplier  | Percentage certified RSPO segregated or equivalent standards  | 10% certified segregated/higher         |
| Supplier  |   | 80% certified mass balance / equivalent |
| Supplier  | Number of acres involved in fertilizer optimization or soil health practice programs, based on supplier reports   |   |
| Supplier  | Number of suppliers participating in fertilizer optimization or soil health plans   |   |
| Emissions | Packages delivered to customers' doorsteps using zero-emission vehicles   |   |

|           |   |  |
|-----------|---|--|
| Emissions | Delivery stations across North America and Europe equipped for electric vehicle use |  |
| Materials | Percentage reduction in per-shipment packaging weight since base year               |  |
| Materials | Volume of packaging of packaging eliminated since base year                         |  |
| Other     | Products in Climate Pledge Friendly program   |  |
| Other     | Climate Pledge friendly units shipped to Amazon customers                           |  |
| Supplier  | Supplier assessment hazardous substances  |  |
| Supplier  | Supplier assessment Pollution Management and Prevention                             |  |
| Energy    | Vehicle fuel  |  |
| Energy    | Non-renewable electricity   |  |
| Energy    | Reduction in total stationary and vehicle fuel consumption                          |  |
| Energy    | Percent increase in renewable electricity   |  |
| Energy    | Percent reduction in non-renewable electricity                                      |  |